

## Q1 2016 Roadshow

A good start to the year

Matthias Zachert, CEO



#### Safe harbor statement

The information included in this presentation is being provided for informational purposes only and does not constitute an offer to sell, or a solicitation of an offer to purchase, securities of LANXESS AG. No public market exists for the securities of LANXESS AG in the United States.

This presentation contains certain forward-looking statements, including assumptions, opinions and views of the company or cited from third party sources. Various known and unknown risks, uncertainties and other factors could cause the actual results, financial position, development or performance of LANXESS AG to differ materially from the estimations expressed or implied herein. LANXESS AG does not guarantee that the assumptions underlying such forward-looking statements are free from errors nor does it accept any responsibility for the future accuracy of the opinions expressed in this presentation or the actual occurrence of the forecast developments. No representation or warranty (expressed or implied) is made as to, and no reliance should be placed on, any information, estimates, targets and opinions, contained herein, and no liability whatsoever is accepted as to any of its affiliated companies or any of such person's officers, directors or employees accept any liability whatsoever arising directly or indirectly from the use of this document.

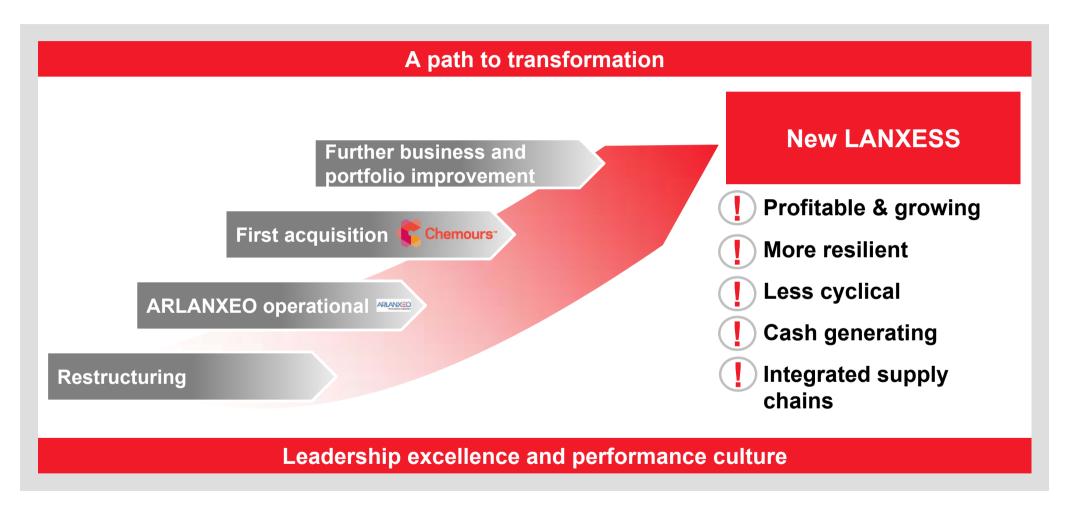


### **Agenda**

- LANXESS Equity Story
- Executive summary Q1 2016 and outlook 2016
- Financial details Q1 2016
- Backup

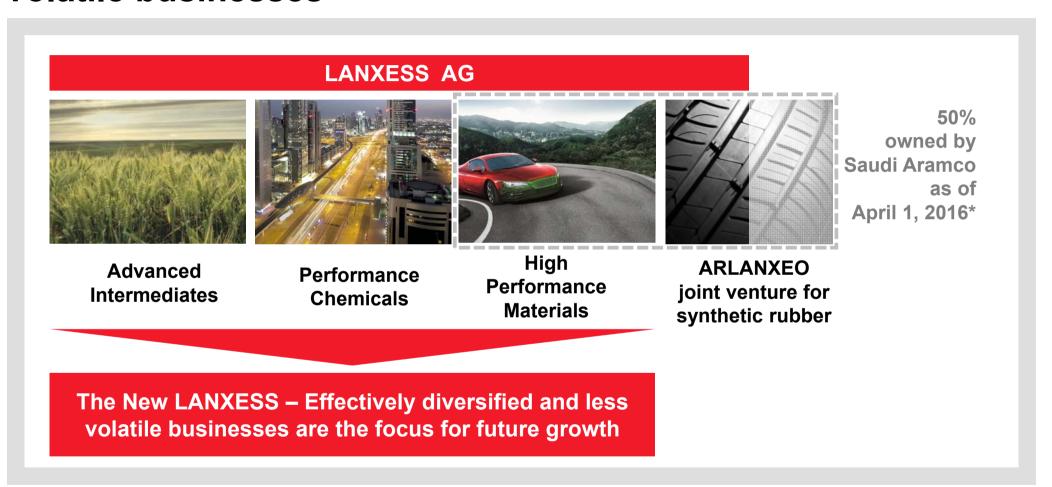


#### **Growing a more resilient New LANXESS**





## LANXESS: Moving strategically into more resilient, less volatile businesses



\* Full consolidation planned until 2019

Formerly Segment Performance Polymers (until 31.3.2016)



### LANXESS: A solid foundation to generate shareholder value

Growth & resilience

- Sensible organic and external growth in diversified end markets
- Reducing margin volatility

Sound financials

- Strong, solid balance sheet
- Reduced capex profile

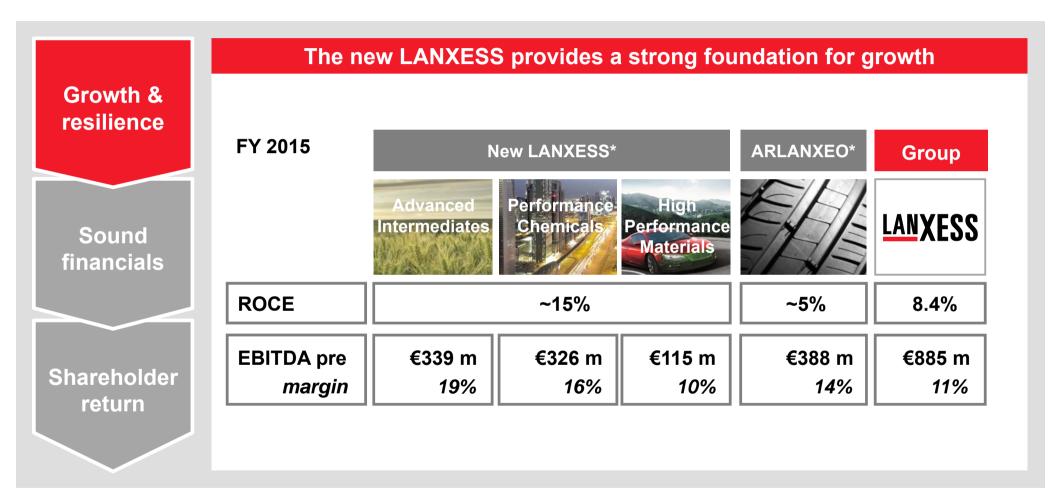
Shareholder return

- Shareholder return back in focus
- Targeting an appropriate stock market valuation





### Resilient and profitable businesses

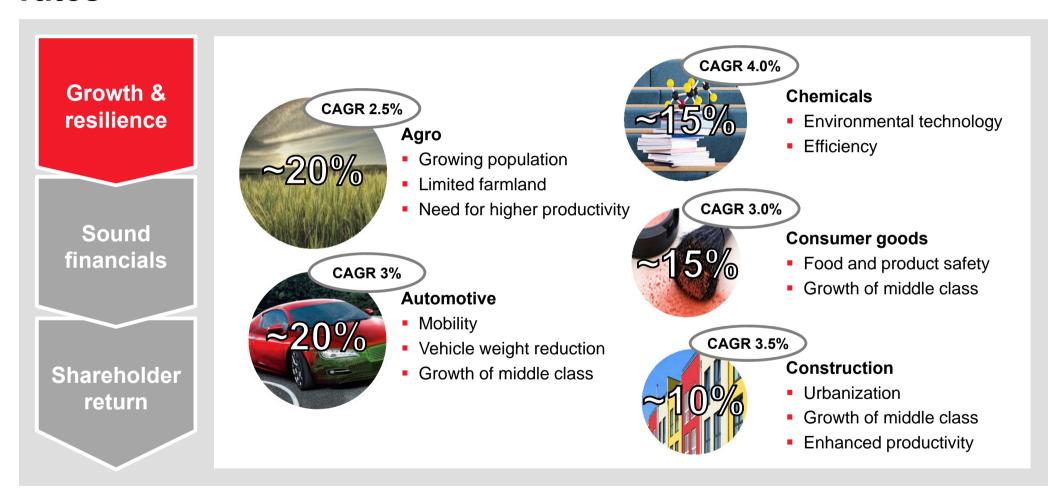


EBITDA pre and margin for HPM and ARLANXEO are unaudited figures



<sup>\*</sup> Operational EBITDA pre without reconciliation or hedging expenses

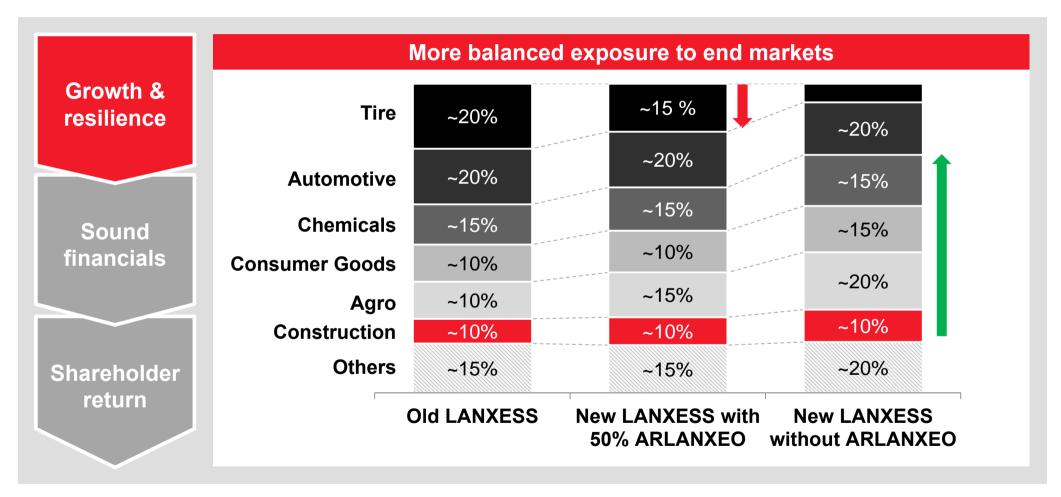
# The New LANXESS: Diversified end markets with good growth rates



Markets expressed as percentage share of total sales volume; the other ~20% is accounted for by "other" markets, which are growing at ~3%. Estimates of 5-year CAGR are based on internal research.

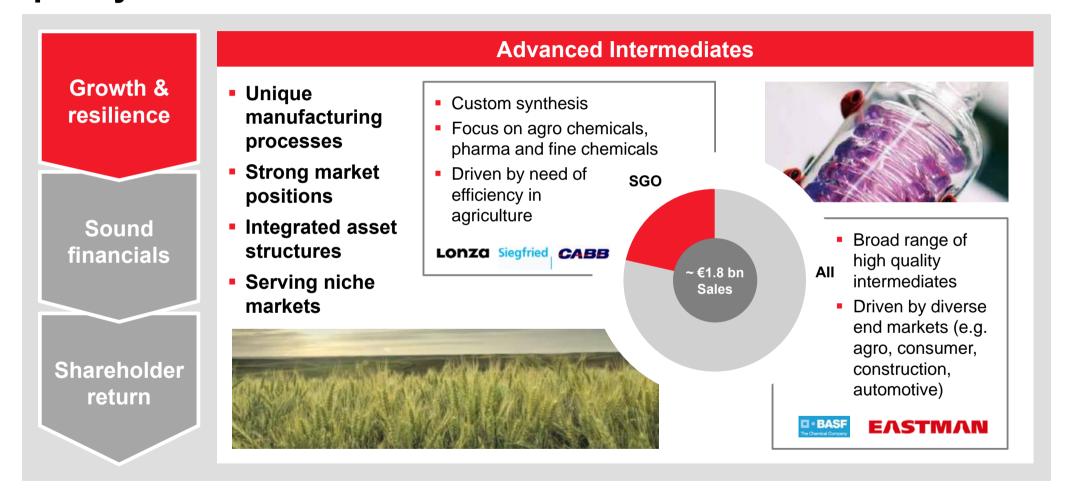


### **End market exposure changed visibly**



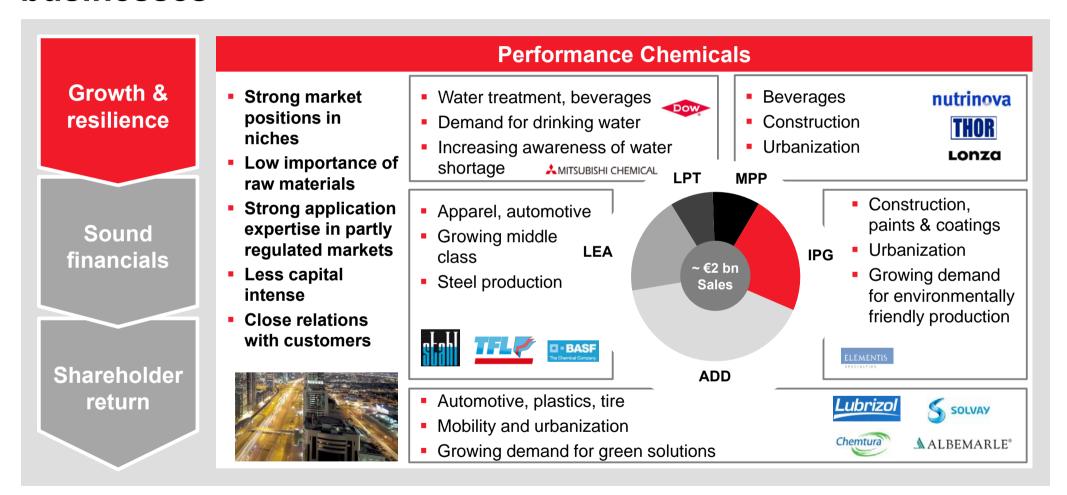


### Advanced Intermediates: All and Saltigo as provider of highquality and custom intermediates





## Performance Chemicals: Attractive, solutions-oriented businesses





# High Performance Materials: High-end engineering know-know for all stages of advanced component development

Growth & resilience

Sound financials

Shareholder return

#### **High Performance Materials**

- One of the leading providers of engineering plastics
- Upstream integration in strategic raw materials
- Global production and R&D network

#### **End markets:**

- Automotive industry
- Electric & electronics
- Construction





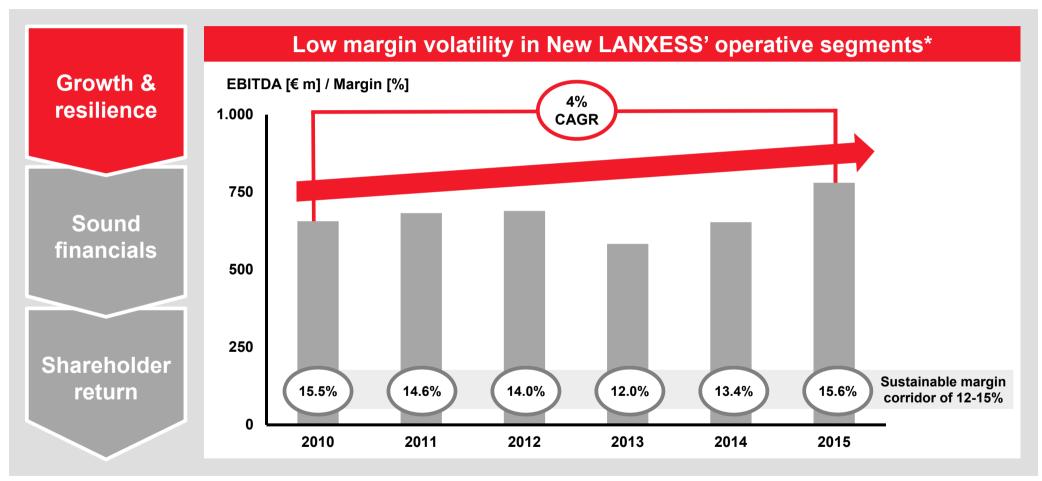


#### **Growth drivers:**

- Vehicle weight reduction
- Growing demand for cars
- Growth of electrical & electronics industry



## New LANXESS: Sound and resilient business platforms

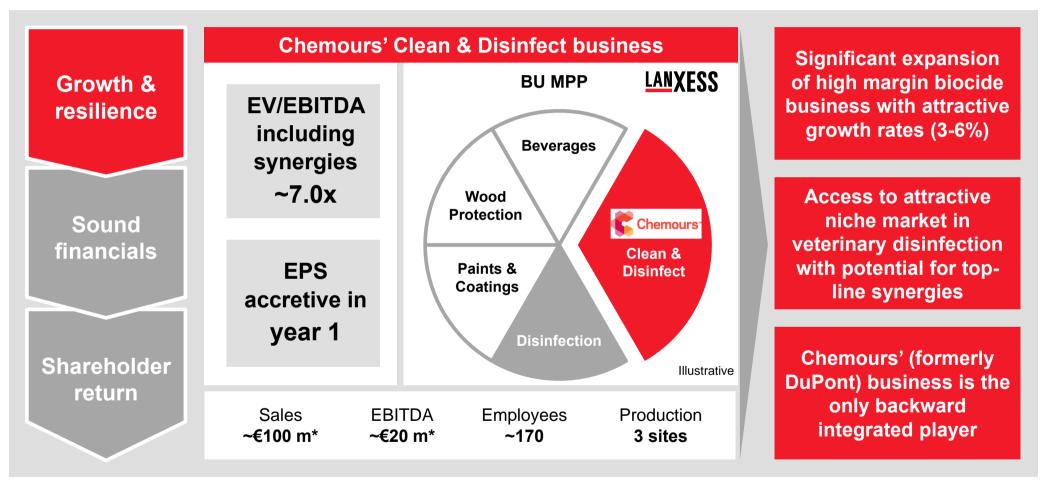


All reference to EBITDA is EBITDA pre exceptionals



<sup>\*</sup> Excluding Reconciliation segment

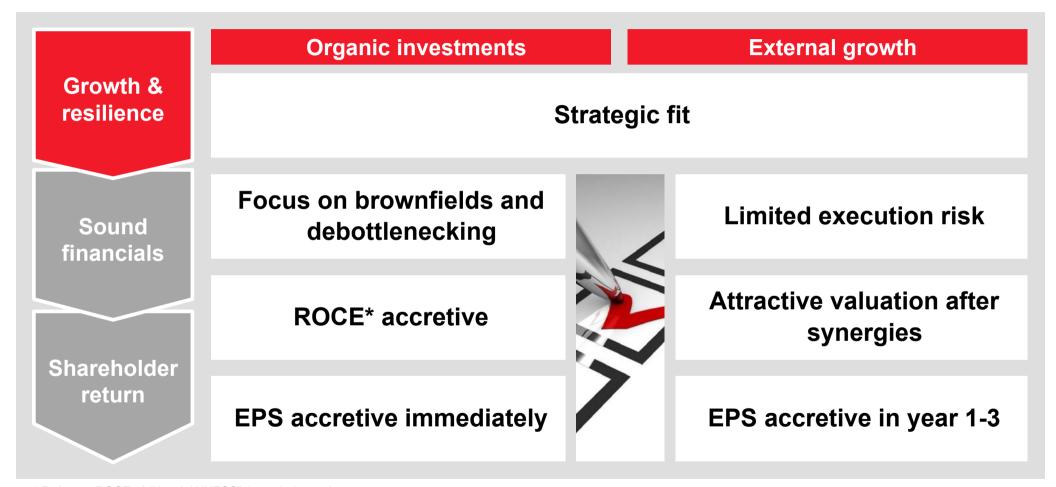
# Swift action on growth strategy has already been taken in our Performance Chemicals segment



<sup>\*</sup> Financials FY 2015 pro forma pre exceptionals; FX: 1.10 USD/EUR



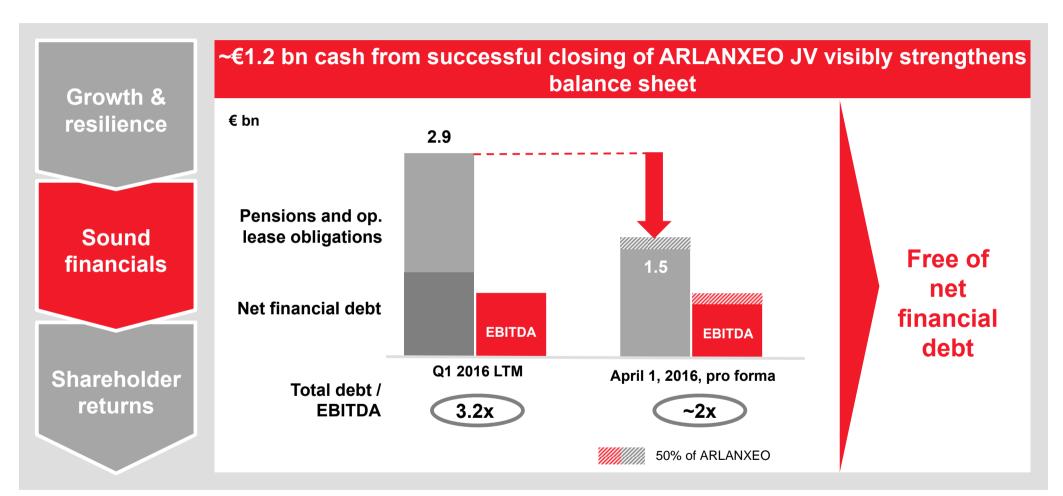
### Clear and strategic financial criteria for sensible growth



<sup>\*</sup> Refers to ROCE of "New LANXESS" through the cycle EPS and ROCE accretion for organic investments: Once the new investment has reached its normal operating activity



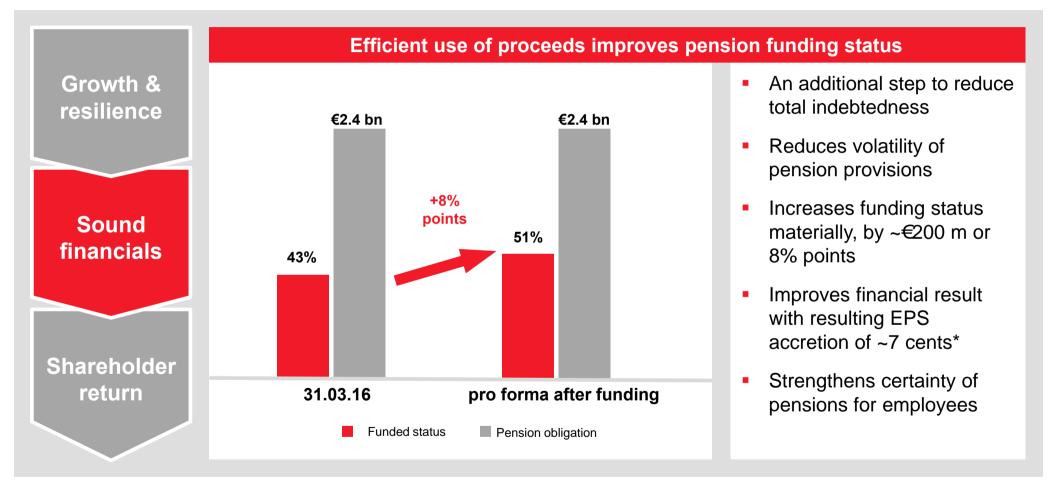
### LANXESS now has strong and sound balance sheet



All references to EBITDA are to EBITDA pre-exceptional items.



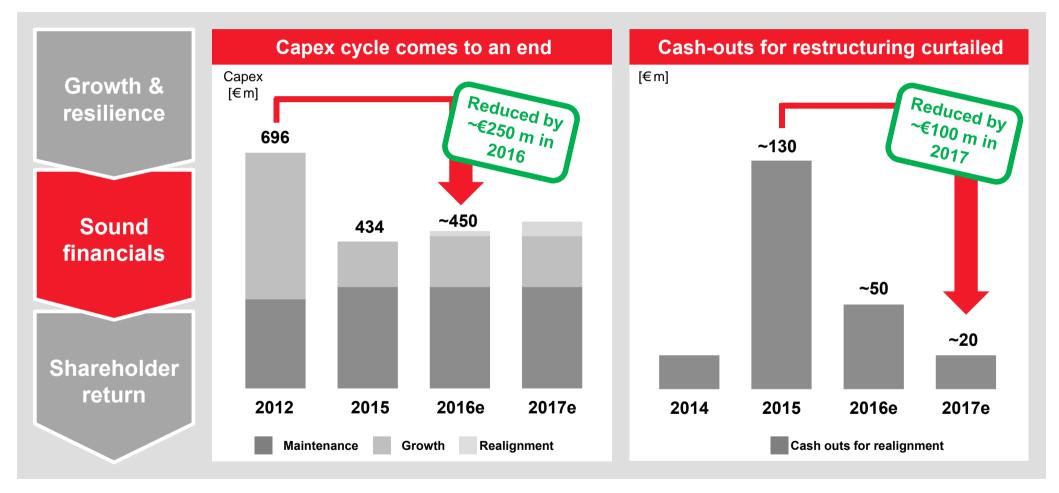
# Strengthening the balance sheet and increasing EPS through pension funding



<sup>\*</sup> Annualized impact of IFRS interest rate (31.12.2015) vs. a zero-interest deposit



### In parallel, LANXESS maintains a clear focus on cash





### Shareholder returns driven by several factors

Growth & resilience

Sound financials

Shareholder return

Clear dividend policy:
Aiming for a rising or at least stable dividend

Planned share buy-back of ~€200 m

Reduced risk profile from both the business and financial perspectives

An experienced and capital market minded management team



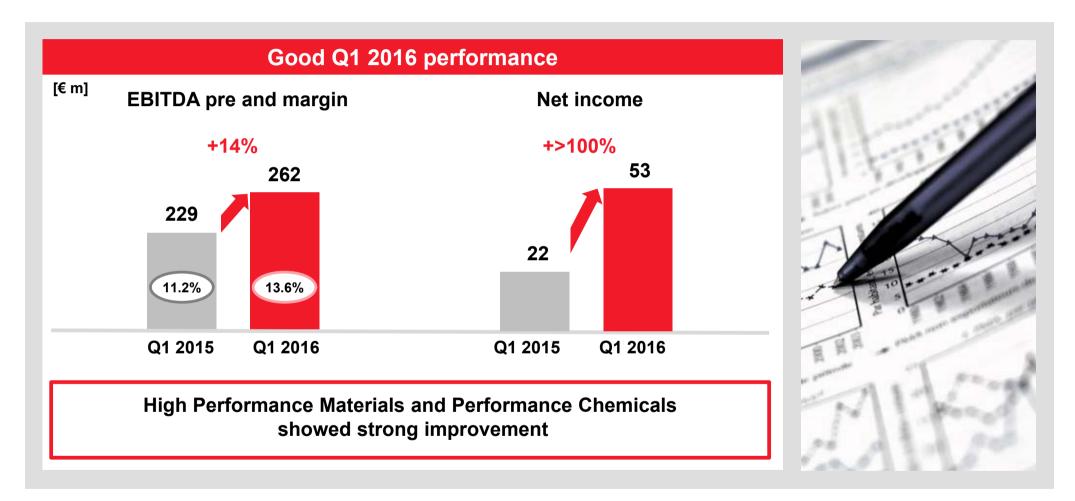


### **Agenda**

- LANXESS Equity Story
- Executive summary Q1 2016 and outlook 2016
- Financial details Q1 2016
- Backup

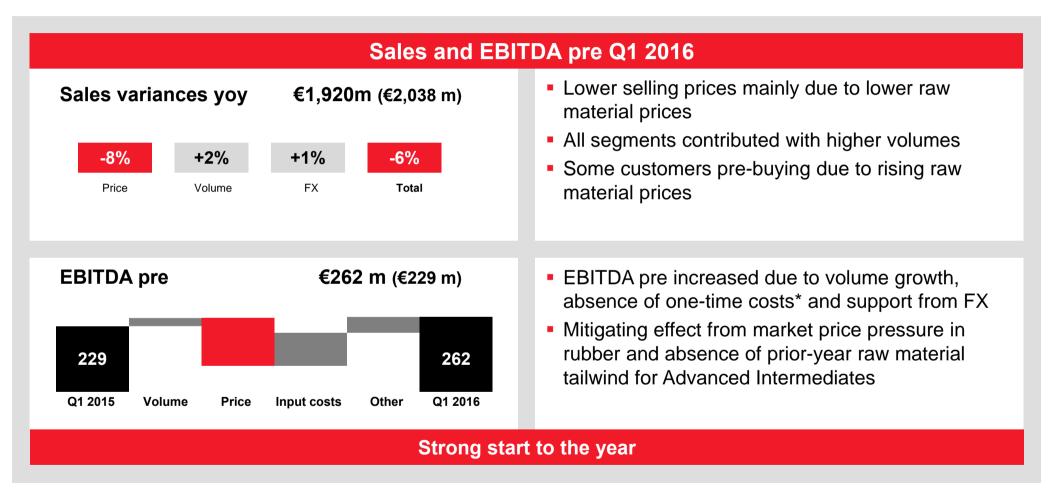


#### Q1 2016 financial headlines





# Q1 2016: A strong quarter resulting from volume growth and cost relief



<sup>\* ~€25</sup> m total ramp-up cost in Q1 2015 for EPDM and Nd-PBR plants



#### Q1 2016 financial overview: Good set of results

[€ m]	Q1 2015	Q1 2016	yoy in %
Sales	2,038	1,920	-5.8%
EBITDA pre except.	229	262	14.4%
margin	11.2%	13.6%	
EPS	0.24	0.58	>100%
EPS pre <sup>1</sup>	0.66	0.67	1.5%
Capex	56	49	-12.5%
[€ m]	31.12.2015	31.03.2016	Δ %
Net financial debt	1,211	1,216	0.4%
Net working capital	1,526	1,719	12.6%
ROCE	8.4%	8.9%	
Employees	16,225	16,606	2.3%

- Sales decreased due to lower selling prices partly offset by higher volumes
- EBITDA increased by ~14% due to higher volumes and the absence of one-time costs<sup>2</sup>
- Net financial debt stable, while working capital increased in a normal pattern
- Number of employees increased due to status change of external contractors to internal employees<sup>3</sup>

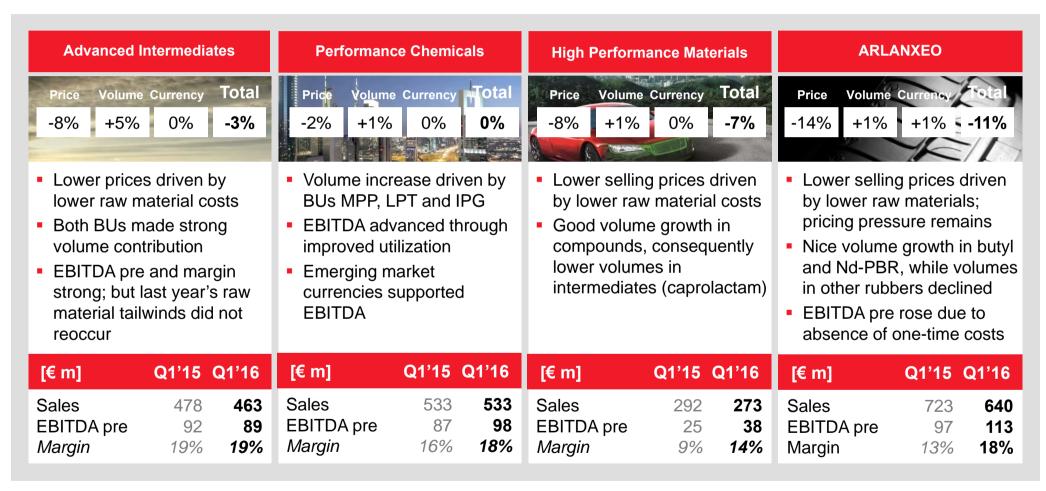


<sup>&</sup>lt;sup>1</sup> Net of exceptionals, using the local tax rate applicable where the expenses were incurred

<sup>&</sup>lt;sup>2</sup>Q1 2015 was burdened by ~€25 m ramp-up costs for new rubber plants in Asia

<sup>&</sup>lt;sup>3</sup> Required by legal changes in China and South Africa

#### Q1 2016: All businesses began the year with higher volumes





# Macroeconomic outlook largely unchanged – FY guidance lifted as a result of the strong start to 2016

#### **New LANXESS**

## Advanced Intermediates

- Segment to perform above prior year
- Highly diversified mix of customer industries
- Agro customer industry to remain soft



- Segment to perform above prior year
- Two flagship businesses (IPG and ADD) to benefit from new capacities and newly established business platforms



- Engineering plastics with strong projected development
- Growth to be driven by various end applications
- Europe and North America expected to be robust

#### **ARLANXEO**



- Macroeconomic weakness in emerging markets
- Margin pressures
   expected to increase in
   the second half of the
   year, largely resulting
   from new rubber
   capacity in the market

FY 2016 EBITDA pre expected between €900 – 950 m due to a good first quarter



### **Agenda**

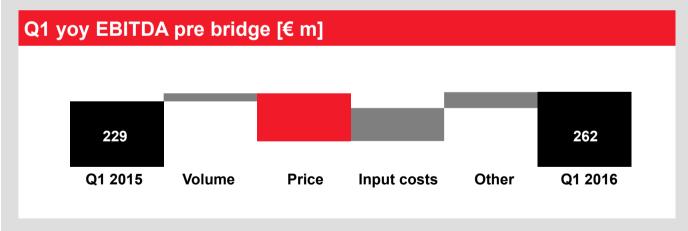
- LANXESS Equity Story
- Executive summary Q1 2016 and outlook 2016
- Financial details Q1 2016
- Backup



### Q1 2016: Good results in a challenging market environment

Q1 yoy sales variances	Price	Volume	Currency	Total
Adv. Intermediates	-8%	+5%	0%	-3%
Perf. Chemicals	-2%	+1%	0%	0%
High Perf. Materials	-8%	+1%	0%	-7%
ARLANXEO	-14%	+1%	+1%	-11%
LANXESS	-8%	+2%	+1%	-6%

- Lower selling prices mainly due to lower raw material prices
- Higher volumes in all segments
- Overall some customers prebuying due to currently rising raw material prices

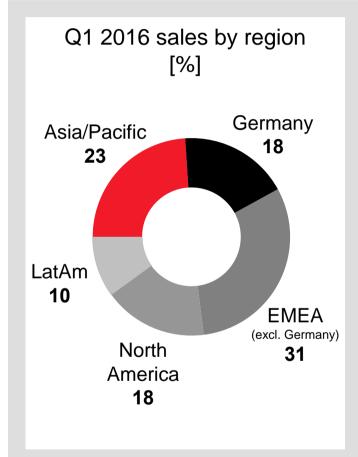


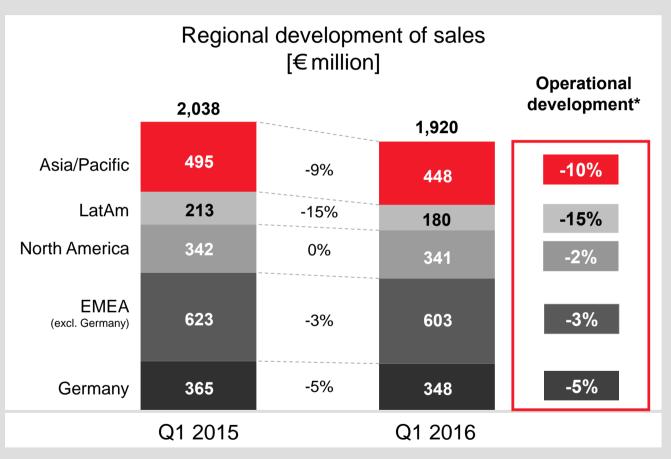
- EBITDA increased due to higher volumes, absence of one-time costs\* and FX support
- Mitigating effect from market price pressures in rubber and absence of last year's raw material tailwinds in Advanced Intermediates



<sup>\*~€25</sup> m total ramp-up costs in Q1 2015 for EPDM and Nd-PBR plants in Asia

# Q1 2016: All regions affected by lower selling prices – Latin America sole region with visibly lower volumes







<sup>\*</sup> Currency adjusted

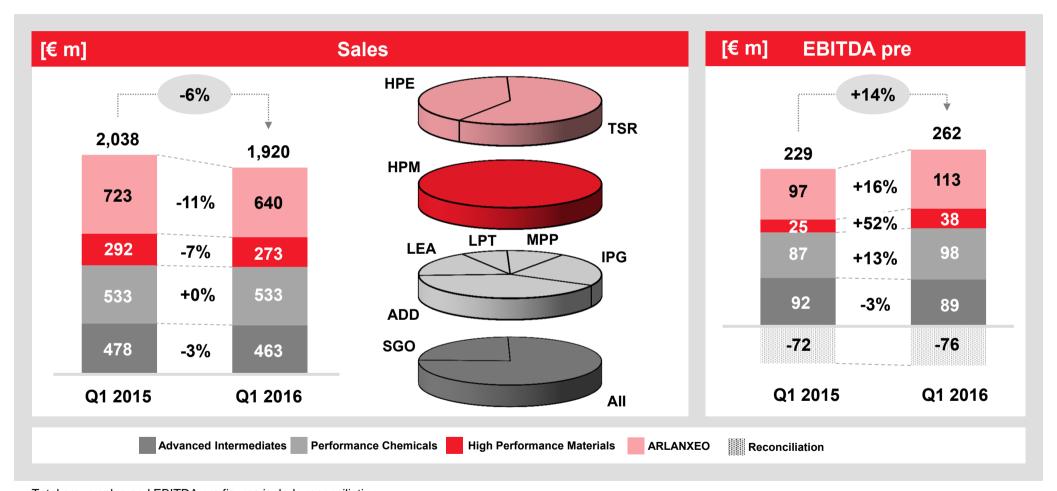
## Q1 2016 showing improved margins year-on-year

[€ m]	Q1 2	2015		Q1 2	016	yoy in %		
Sales	2,038	(100%)		1,920	(100%)	-6%	<ul> <li>Cost of sales decreased</li> </ul>	
Cost of sales	-1,595	(78%)		-1,459	(76%)	9%	disproportionately to sales	
Selling	-183	(9%)		-194	(10%)	-6%	mainly due to the absence of one-time costs (~€25 m ramp-	
G&A	-64	(3%)		-72	(4%)	-13%	up costs in Q1'15)	
R&D	-32	(2%)		-30	(2%)	6%	<ul> <li>Selling expenses increased due</li> </ul>	
EBIT	63	(3%)		131	(7%)	>100%	to higher freight and stock	
Net Income	22	(1%)		53	(3%)	>100%	keeping costs	
EPS	0.24			0.58		>100%	<ul> <li>Among others variable compensation weighed on</li> </ul>	
EPS pre <sup>1</sup>	0.66			0.67		2%	overhead costs	
EBITDA	178	(9%)		251	(13%)	41%	<ul> <li>Lower exceptional items lifted</li> </ul>	
thereof exceptionals	-51	(3%)		-11	(1%)	-78%	EBIT and net income	
EBITDA pre exceptionals	229	(11.2%)		262	(13.6%)	14%		
A good first quarter								

<sup>&</sup>lt;sup>1</sup> Net of exceptional items, using the local tax rate applicable where the expenses were incurred



### Q1 2016: EBITDA increase driven by nearly all segments

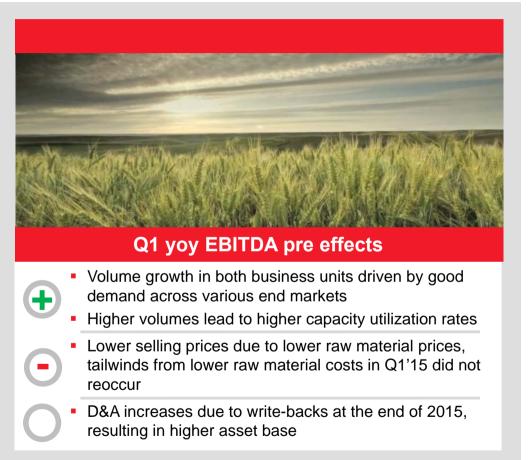


Total group sales and EBITDA pre figures include reconciliation



# Advanced Intermediates: Strong volume contributions and proven resilience

[€ m]		Q1 2015	Q1 2016	Δ		
Sales		478	463	-3.1%		
EBIT		70	64	-8.6%		
Depr. / Amor	t.	23	25	8.7%		
EBITDA pre	exceptionals	92	89	-3.3%		
Margin		19.2%	19.2%			
Capex		10	9	-10.0%		
Q1 sales bridge yoy [€ m]						
	-8% +5%	+0%	0%			
478	478 (approximate numbers)					
Q1 2015	Price Volum	e Currency	Portfolio Q1	2016		



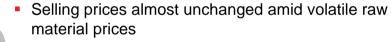


# Performance Chemicals: A diversified business benefits from improved utilization

[€ m]	Q1 2015	Q1 2016	Δ			
Sales	533	533	0.0%			
EBIT	64	76	18.8%			
Depr. / Amort.	21	22	4.8%			
EBITDA pre exceptionals	87	98	12.6%			
Margin	16.3%	18.4%				
Capex	17	16	-5.9%			
Q1 sales bridge yoy [€ m]						
-2% +1%	+0%	0%				
533 (approximate numbers)						
Q1 2015 Price Volume Currency Portfolio Q1 2016						

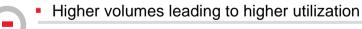


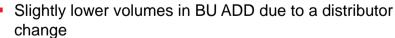
#### Q1 yoy EBITDA pre effects





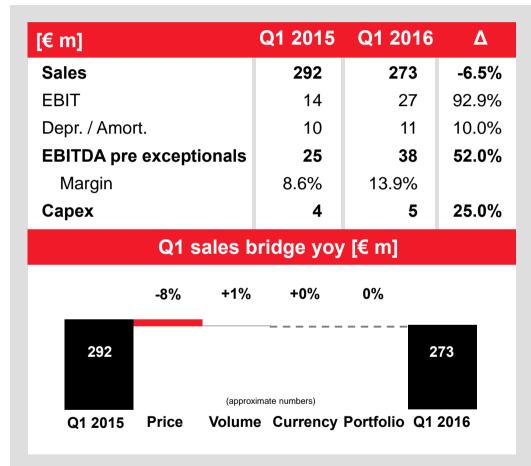
- Improved profitability in BU LEA due to better utilization
- Support from currency effects, especially in emerging markets







# High Performance Materials: Major performance improvement resulting from continuing shift to high-value-added business

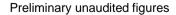




 Good volume development: Product stream shifted towards polyamides and compounds with resulting reduced caprolactam exposure



- Balanced capacity model starts to pay off
- EBITDA improvement driven by downstream development into compounding business with strong backward integration





# ARLANXEO: A well-managed quarter in a persistently challenging market environment

[€ m]		Q1 2015	Q1 2016	Δ		
Sales		723	640	-11.5%		
EBIT		4	57	>100%		
Depr. / Amort.		57	56	-1.8%		
EBITDA pre except	ionals	97	113	16.5%		
Margin		13.4%	17.7%			
Capex		20	16	-20.0%		
Q1 sales bridge yoy [€ m]						
-14%	+1%	+1%	0%			
723	,		6	40		
Q1 2015 Price		e Currency	Portfolio Q1	2016		







- Good volume development in butyl and Nd-PBR, while volumes in other rubbers declined
- Absence of one-time costs (Q1 '15 ~€25 m; Asia plants)
- Support from emerging market currencies and US dollar



- Lower selling prices driven by lower raw material prices and margin pressures
- Supplier force majeure unresolved; expected to weigh down ARLANXEO in Q2 and Q3

Preliminary unaudited figures



### Q1 2016: Increase in working capital weighs on cash flow

[€ m]	Q1 2015	Q1 2016	
Profit before tax	34	94	<ul> <li>Swing in changes in other assets</li> </ul>
Depreciation & amortization	115	120	and liabilities mainly driven by FX
Gain from sale of assets	0	0	effects from intercompany
Result from investments (using equity method)	0	0	financing and recognition of bonus
Financial (gains) losses	15	17	schemes  Changes in working conital driven
Cash tax payments/refunds	-5	-42	<ul> <li>Changes in working capital driven by higher receivables (higher</li> </ul>
Changes in other assets and liabilities	-6	77	sales in March '16 vs Dec '15)
Operating cash flow before changes in WC	153	266	and lower payables
Changes in working capital	-120	-218	<ul> <li>Investing cash flow includes cash</li> </ul>
Operating cash flow	33	48	in from disposal of near cash
Investing cash flow	-61	56	assets  Financing cash flow reflects early
thereof capex	-56	-49	<ul> <li>Financing cash flow reflects early repayment of financial liabilities*</li> </ul>
Financing cash flow	-52	-137	. sps.ys. asaabiiides



<sup>\*</sup> Early repayment of outstanding EIB tranche in January 2016

#### Balance sheet remains solid

[€ m]	Dec 2015	Mar 2016
Total assets	7,219	7,140
Equity	2,323	2,294
Equity ratio	32%	32%
Net financial debt	1,211	1,216
Near cash, cash & cash equivalents	466	333
Pension provisions	1,215	1,375
ROCE <sup>1</sup>	8.4%	8.9%
Net working capital	1,526	1,719
Net working capital/sales <sup>1</sup>	19%	22%
DIO (in days) <sup>2</sup>	84	83
DSO (in days) <sup>3</sup>	48	51

- Equity ratio remains strong
- Net financial debt stable despite increase in working capital; ~€1.2 bn of cash received on April 1, 2016<sup>4</sup>
- Pension provisions increased due to interest rate adjustments in Germany (from 3.0% to 2.5%)
- Net working capital increased, following normal yearly pattern; lower payables burden additionally

<sup>&</sup>lt;sup>1</sup> Based on last twelve months for EBIT pre or sales

<sup>&</sup>lt;sup>2</sup> Days of inventory outstanding calculated from quarterly COGS

<sup>36 &</sup>lt;sup>3</sup> Days of sales outstanding calculated from quarterly sales

<sup>&</sup>lt;sup>4</sup> On April 1, 2016, LANXESS placed 50% of its rubber business in a joint venture with Saudi Aramco, receiving in return ~€1.2 bn in cash

### **Balance sheet solid**

€ m] Dec'15 Mar'16		Dec'15	Mar'16		
Non-current assets	4,180	4,106	Stockholders' equity	2,323	2,294
Intangible assets	300	289	Non-current liabilities	2,936	3,067
Property, plant & equipment	3,447	3,330	Pension & post empl. provis.	1,215	1,375
Equity investments	0	0	Other provisions	271	257
Other investments	12	11	Other financial liabilities	1,258	1,258
Other financial assets	21	20	Tax liabilities	19	19
Deferred taxes	361	411	Other liabilities	127	106
Other non-current assets	39	45	Deferred taxes	46	52
Current assets	3,039	3,034	Current liabilities	1,960	1,779
Inventories	1,349	1,339	Other provisions	411	484
Trade accounts receivable	956	1,082	Other financial liabilities	443	327
Other financial & current assets	268	280	Trade accounts payable	779	702
Near cash assets	100	0	Tax liabilities	85	89
Cash and cash equivalents	366	333	Other liabilities	242	177
Total assets	7,219	7,140	Total equity & liabilities	7,219	7,140

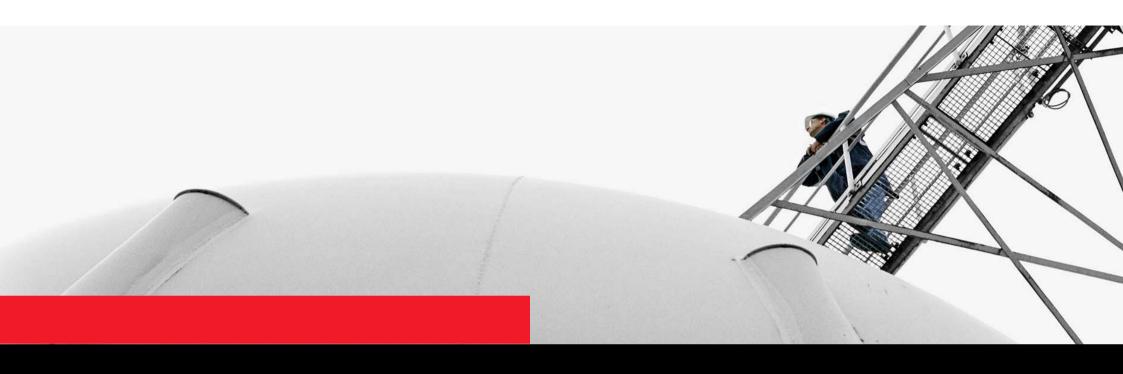
- Increase in pension provisions driven by interest rate changes (mainly in Germany from 3.0% to 2.5%).
- Receivables increased due to higher business activity in March 2016 against December 2015.



## **Agenda**

- LANXESS Equity Story
- Executive summary Q1 2016 and outlook 2016
- Financial details Q1 2016
- Backup





## Backup

### Housekeeping items

#### **Additional financial expectations**

• Capex 2016: ~€450 m

Operational D&A 2016: ~€450-460 m

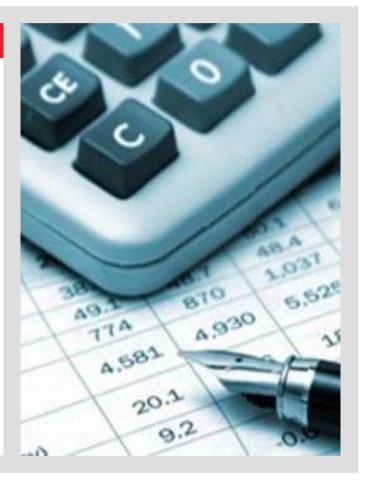
Reconciliation 2016: underlying expenses of ~-€150 m

EBITDA; additionally hedging expenses

of ~€90 m in 2016\*

Annual tax rate: - 2016: around 2015 level

- mid-term: 30-35% (for New LANXESS)





<sup>\*</sup> Based on an exchange rate of 1.10 USD/EUR

# 2015: LANXESS now on solid foundation: Transformation ahead of plan, management teams in place

- Business & administration structure competitiveness
  - Restructuring of R&D and SG&A
  - ~1.000 headcount reduction
  - Savings realized earlier than originally anticipated

Operations competitiveness

- Site-by-site analysis of production and supply chain to identify and leverage synergies
- Capacity adjustments announced for EPDM, NBR, ESBR and PBR rubbers

Portfolio competitiveness and alliances

3

- Strategic alliances to address lack of backward integration
- Saudi Aramco and LANXESS enter a strategic joint venture for synthetic rubber
- Start of JV April 1st

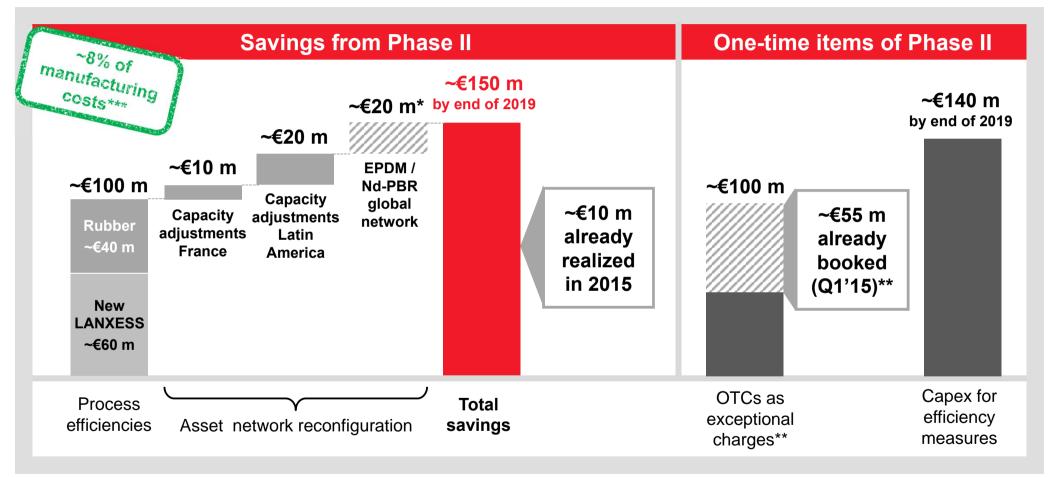
~€150 m savings by end of 2015

~€150 m additional efficiency gains by end 2019

JV for synthetic rubber business resulting in cash in of ~€1.2 bn



# ~€150 m savings from Phase II – through process efficiencies and asset network reconfiguration

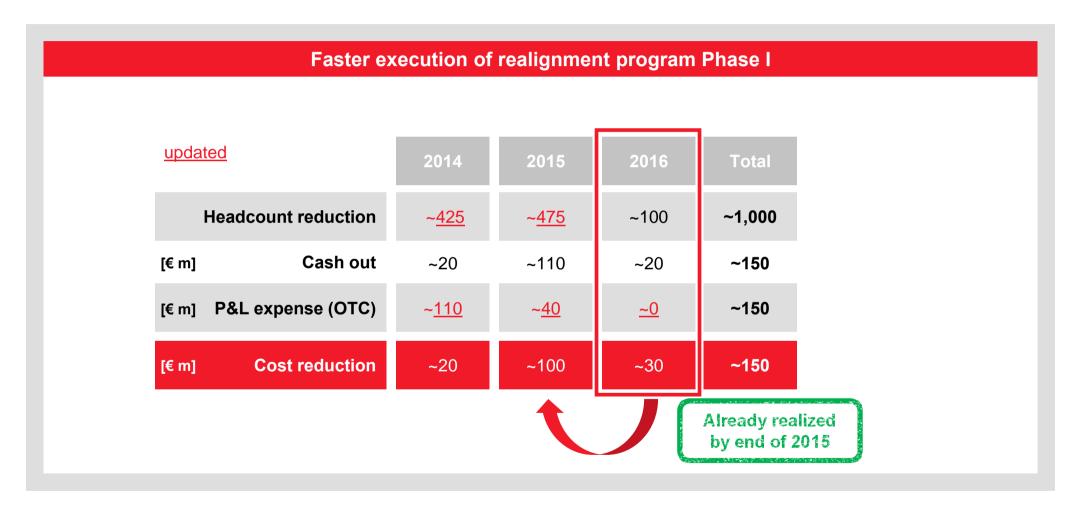


<sup>\* €20</sup> m savings from the EPDM and Nd-PBR reconfiguration already communicated in March 2015



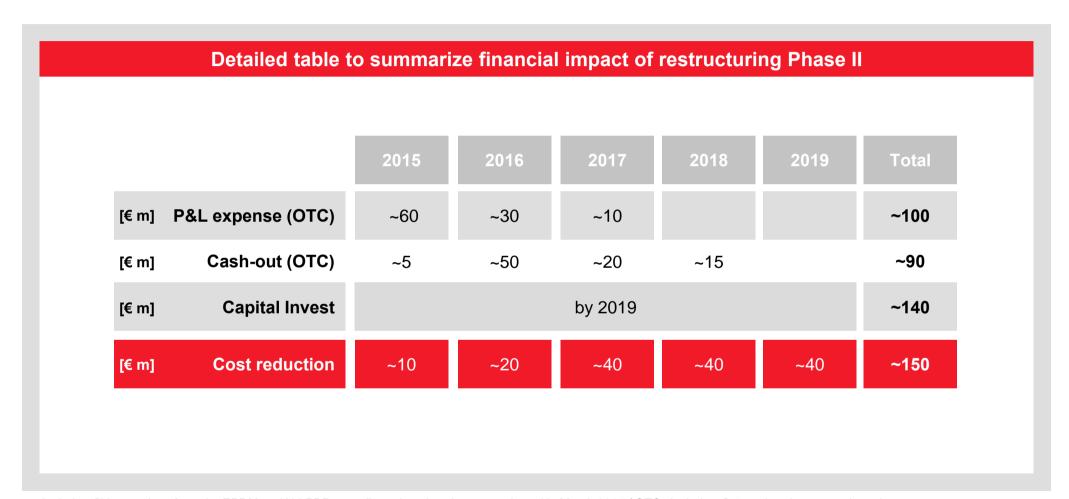
<sup>\*\*</sup> OTCs include ~€55 m already communicated and booked (Marl / Nd-PBR reconfiguration) / \*\*\* Cost base 2014 without depreciation and amortization

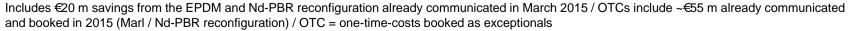
## Phase I savings realized faster than anticipated





### Financial details on Phase II







## The JV with Saudi Aramco generally offers several ways of value creation

#### **Near-term strategic initiatives**

Horizontal consolidation

R&D and technology-related investments

Investments in Saudi Arabia

After closing: 1 to 5 years

#### Mid-term initiatives



#### Integration of value chains:

- Building C4 extraction units
- Terminals for physical butadiene
- Tolling agreements
  - Supply of naphtha to existing suppliers
- Swap agreements
  - Logistics and supply chains already in place
  - No transportation costs due to direct procurement

Time horizon 5 to 10 years



## New strategic focus: Building a more balanced and resilient company

# Advanced Intermediates

- Leading market positions and process technologies
- Efficient and strong production platform
- Highly diversified end markets

Delivering chemical intermediates

**Performance Chemicals** 



- Strong positioning in a broad range of niche markets
- Low importance of raw materials
- Acting as solution provider

High Performance Materials

- A leading producer of engineering plastics
- Balanced value chain with limited exposure to volatile markets



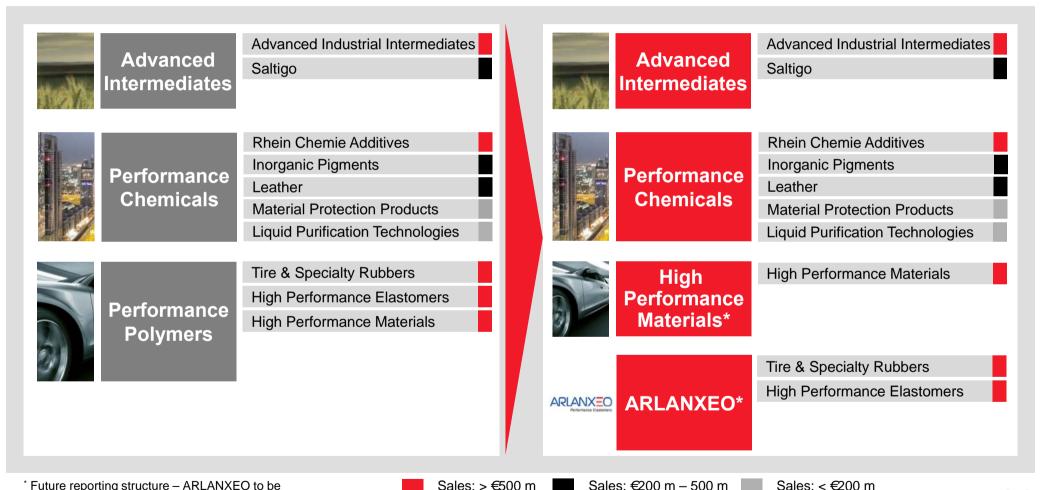
- Leading market positions with strong and diversified portfolio
- Broadest synthetic rubber platform with competitive advantage for future development

High-tech plastics for a wide range of end markets Highly competitive JV and global #1 for synthetic rubber

Adding functionality, color or processability to products



## A lean business organization



<sup>\*</sup> Future reporting structure – ARLANXEO to be fully consolidated for the first three years



# New LANXESS: resilient, cash generating and well positioned in growing markets

Advanced Performance **High Performance Strong Intermediates** businesses Materials Chemicals Target margin >10%, Resilience Proven level of 15-18% Sustainable at 13-16% resilience moving forward with transformation of (EBITDA margin) Margin volatility of ~2-3% pts Margin volatility of ~2-3% pts business Attractive cash generation Cash generation will improve Considerable cash generation through technology with a more balanced value Cash generation based on good mix of solution leadership and efficient chain and shift to higherfocused businesses business set-up margin businesses Growth Growth slightly above GDP Growth with GDP Growth above GDP Valuable businesses with resilience, cash generation and growth opportunities



## Corporate Responsibility well integrated - achieving goals sustainably

#### Climate / Environmental goals

- Reduction of specific CO2 emission by 25%\* until 2025
- Reduction of specific energy consumptions by 25%\* until 2025
- Reduction of volatile organic compounds (NMVOC) emissions by 25%\* until 2025

#### Safety goals

- Xact: Global safety program to improve occupational, process and plant safety (since 2011)
- Global management system for optimization of transportation of (dangerous) goods

#### **Procurement initiatives**

- 'Supplier Code of Conduct' for supplier selection and rating
- 'Together for Sustainability' initiative for higher transparency in the supply chain (implementation of a global auditing program)

#### Social initiatives and goals

- Global board initiative 'Diversity & Inclusion': raising the proportion of women in management to 20% by 2020
- Leverage water know-how: support of AMREF
- Education initiatives with local and global commitment



Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM

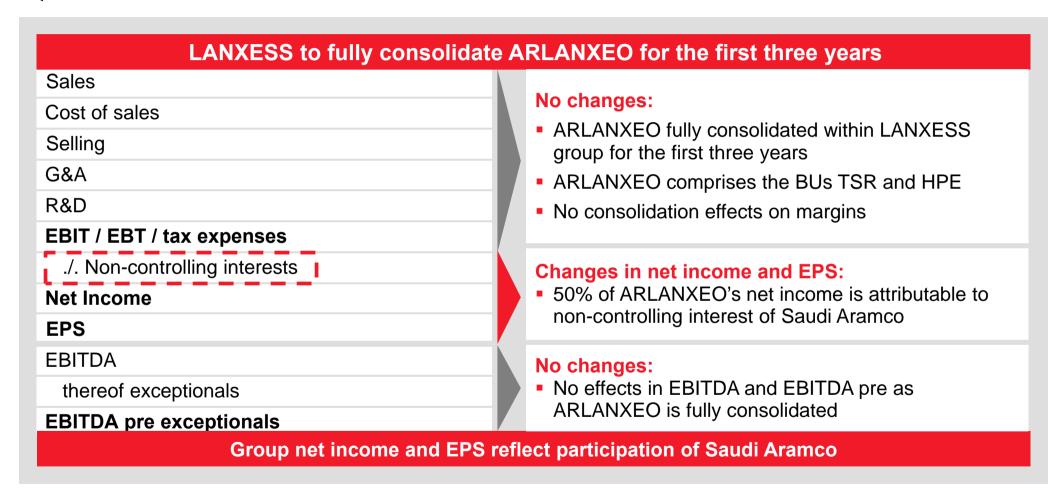






<sup>\*</sup> Base year: 2015; for CO2: Scope 1 and Scope 2 emissions

## ARLANXEO effects on LANXESS' income statement from Q2 2016 onwards



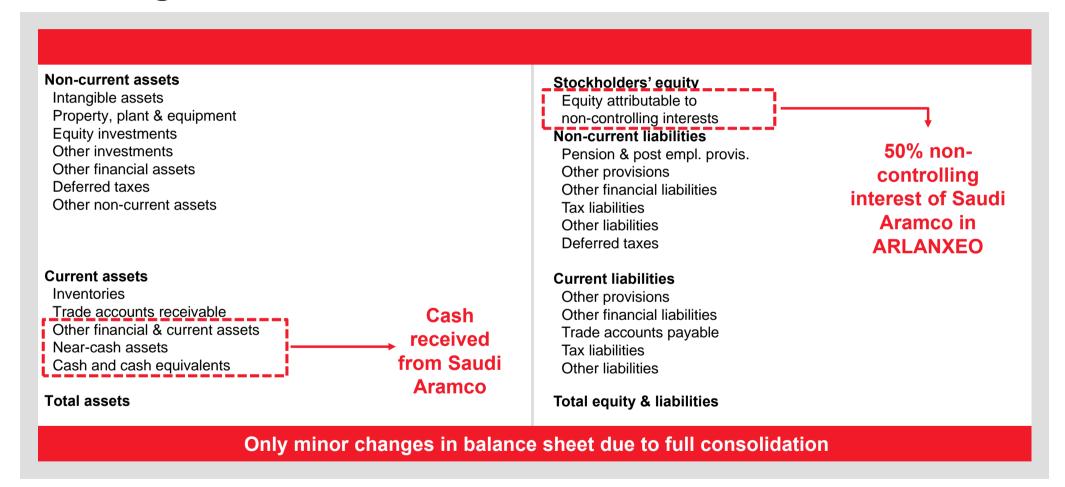


## ARLANXEO effects on LANXESS' statement of cash flows from Q2 2016 onwards

#### LANXESS to fully consolidate ARLANXEO for the first three years Profit before tax Depreciation & amortization Gain from sale of assets No changes: Result from investments (using equity method) Financial (gains) losses Cash flow statement includes the full consolidated Cash tax payments/refunds results of ARLANXEO; comprising the 50% owed by Changes in other assets and liabilities Saudi Aramco Operating cash flow before changes in WC Capex figure includes 100% of ARLANXEO Changes in working capital Operating cash flow Investing cash flow thereof capex **Potential changes:** Financing cash flow Dividends and similar payouts to Saudi Aramco will thereof payouts/dividend to non-controlling interest be shown in financing cash flow Financing cash flow potentially affected by alliance with Saudi Aramco



## ARLANXEO effects on LANXESS' group balance sheet including full consolidation

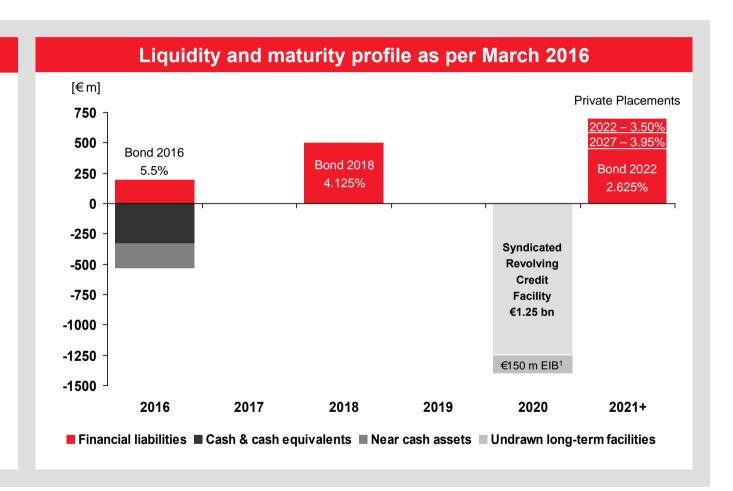




### A well managed and conservative maturity profile

#### Long term financing secured

- Diversified financing sources
  - Bonds & Private placements
  - Syndicated credit facility
  - Bank facility
- All group financing executed without financial covenants
- No refinancing need in 2016 due to cash position and expected JV proceeds

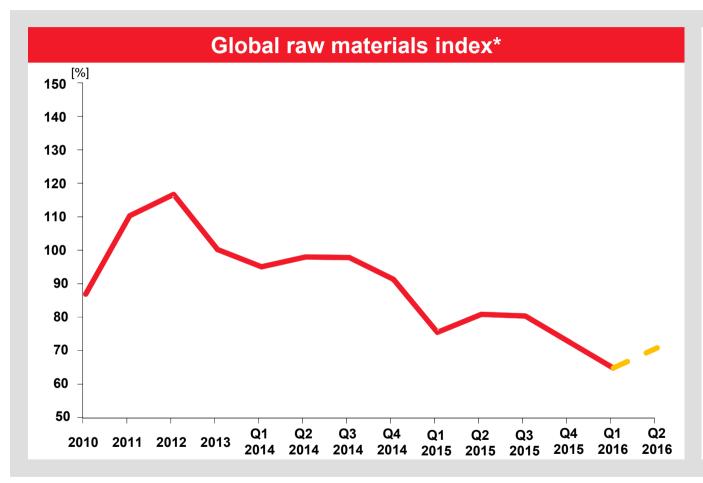


EIB = European Investment Bank



<sup>&</sup>lt;sup>1</sup> Final maturity of EIB facility in case of utilization earliest in 2020; EIB facility currently undrawn

### High volatility in raw material prices



- Sharp decline in raw material prices in Q4 2014/ Q1 2015 driven by a steep drop in the price of oil
- Raw material prices remained volatile, trending downwards through year end 2015
- Q2 2016 expected to be marked by progressively higher raw material costs on average



<sup>\*</sup> Source: LANXESS, average 2013 = 100%

## Overview of exceptional items in Q1

[€ m]	Q1 2015		Q1 2016		
	Excep.	thereof D&A	Excep.	thereof D&A	
Performance Polymers	46	9	0	0	
Advanced Intermediates	-1	0	0	0	
Performance Chemicals	2	0	0	0	
Reconciliation	13	0	11	0	
Total	60	9	11	0	



## **Abbreviations**

ARLANXEO		Performance Chemicals		
• TSR • HPE	Tire & Specialty Rubbers High Performance Elastomers	<ul><li>ADD</li><li>IPG</li><li>LEA</li><li>MPP</li><li>LPT</li></ul>	Rhein Chemie Additives Inorganic Pigments Leather Material Protection Products Liquid Purification Technologies	
	Advanced Intermediates		High Performance Materials	
• AII • SGO	Advanced Industrial Intermediates Saltigo	• HPM	High Performance Materials	



## **Upcoming events 2016**

Proactive capital market communication						
<ul> <li>Annual General Meeting</li> </ul>	May 20	Cologne				
<ul> <li>Deutsche Bank 7<sup>th</sup> Annual dbAccess Asia Conference</li> </ul>	May 24/25	Singapore				
<ul> <li>dbAccess German, Swiss &amp; Austrian Conference</li> </ul>	June 8/9	Berlin				
<ul> <li>Exane BNPP 18<sup>th</sup> Europe CEO Conference</li> </ul>	June 15	Paris				
<ul> <li>Q2 results 2016</li> </ul>	August 10					
Capital Markets Event "Meeting the Management"	September 8	Cologne				
<ul> <li>Goldman Sachs 5<sup>th</sup> German Corporate Conference</li> </ul>	September 19-21	Munich				
<ul> <li>Q3 results 2016</li> </ul>	November 10					
<ul> <li>Morgan Stanley Global Chemical Conference</li> </ul>	November 14	Boston				
<ul> <li>Deutsche Börse Eigenkapital Forum</li> </ul>	November 21	Frankfurt				



### **Contact details Investor Relations**

#### Oliver Stratmann

#### **Head of Treasury & Investor Relations**

Tel. : +49-221 8885 9611 Fax. : +49-221 8885 5400 Mobile : +49-175 30 49611

Email: Oliver.Stratmann@lanxess.com



#### Janna Günther

#### **Assistant to Oliver Stratmann**

Tel. : +49-221 8885 9834 Fax. : +49-221 8885 4944 Mobile : +49-151 74612615

Email: Janna.Guenther@lanxess.com



#### Ulrike Rockel

#### **Head of Investor Relations**

Tel. : +49-221 8885 5458 Mobile : +49-175 30 50458

Email: Ulrike.Rockel@lanxess.com



#### Katharina Forster

#### Institutional Investors / Analysts / AGM

Tel. : +49-221 8885 1035 Mobile : +49-151 74612789

Email: Katharina, Forster@lanxess.com



#### LANXESS IR website



#### Dirk Winkels

#### Institutional Investors / Analysts

Tel. : +49-221 8885 8007 Mobile : +49-175 30 58007

Email: Dirk.Winkels@lanxess.com



