



2019 – target achieved, results improved!

Annual Shareholders' Meeting LANXESS AG

CEO Matthias Zachert

Well prepared through the crisis

Protection of employees of utmost priority

Production plants running

Liquidity secured

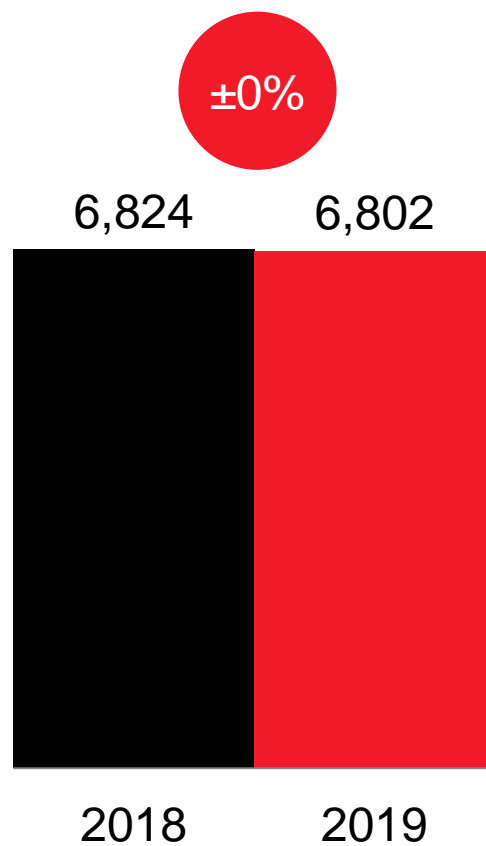


Helping in times of crisis: LANXESS donates disinfectants worldwide

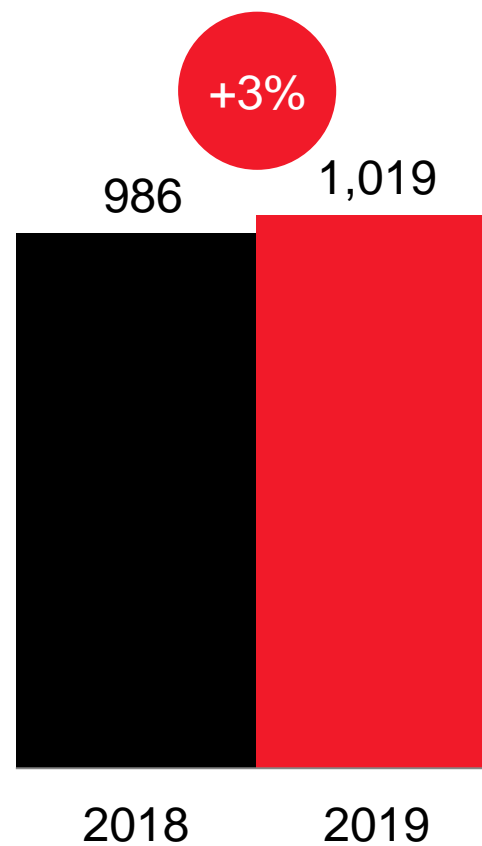


Operating earnings improved – in a challenging environment

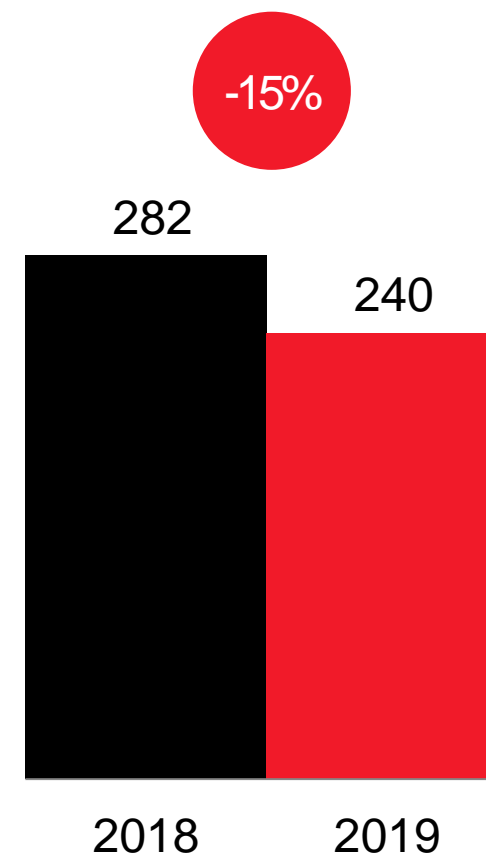
Sales [in EUR m]



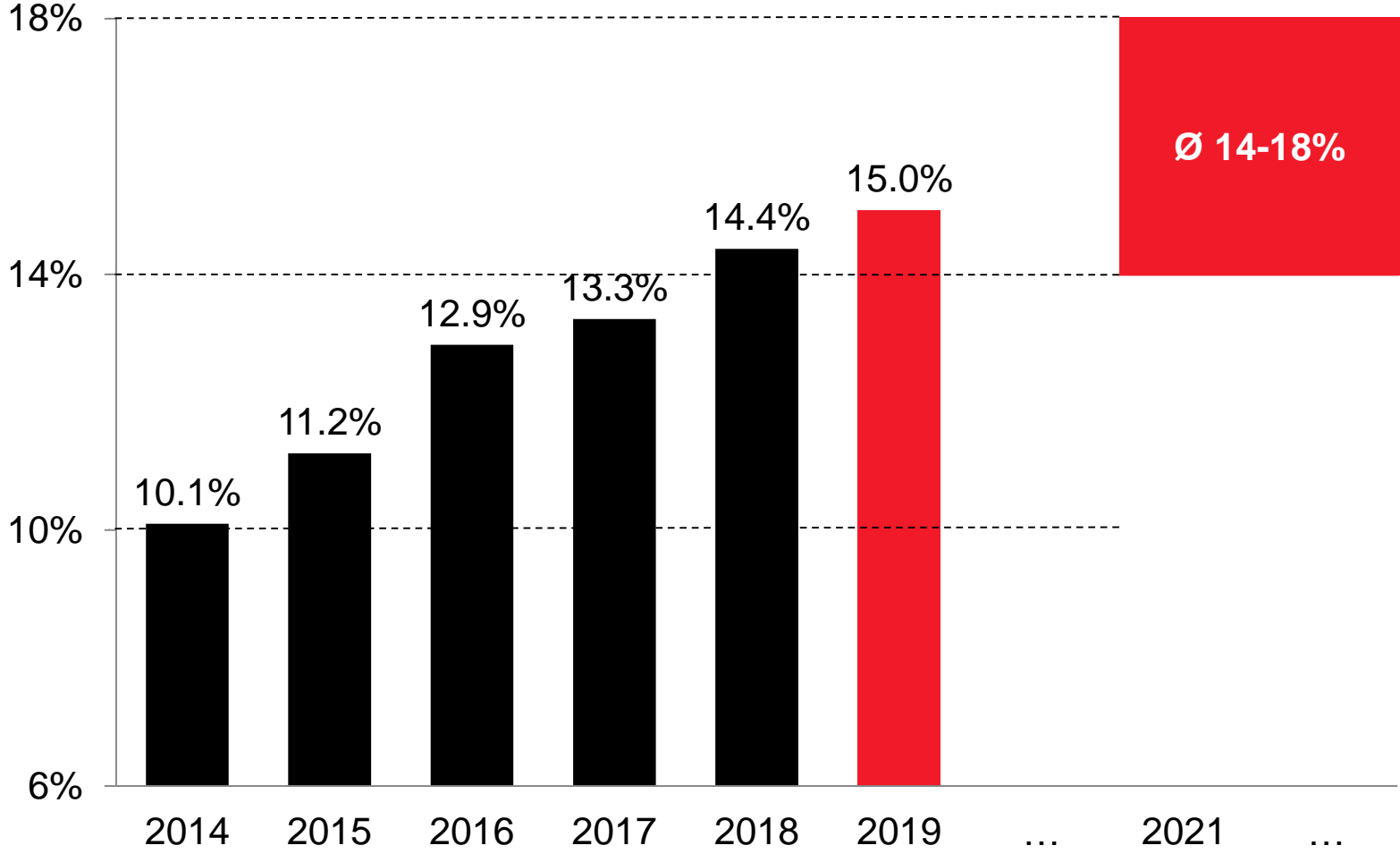
EBITDA [in EUR m]



Net income [in EUR m]



EBITDA margin at 15 percent for the first time



Consumer Protection – new segment with three leading business units

SGO



Insect protection

LPT



Water treatment

MPP



Biosecurity

Further progress in realigning the company

Realignment towards specialty chemicals

- Realignment of the organometallics business
- Stake in Currenta sold
- Sale of the leather business unit
- Acquisition of Brazilian biocide manufacturer



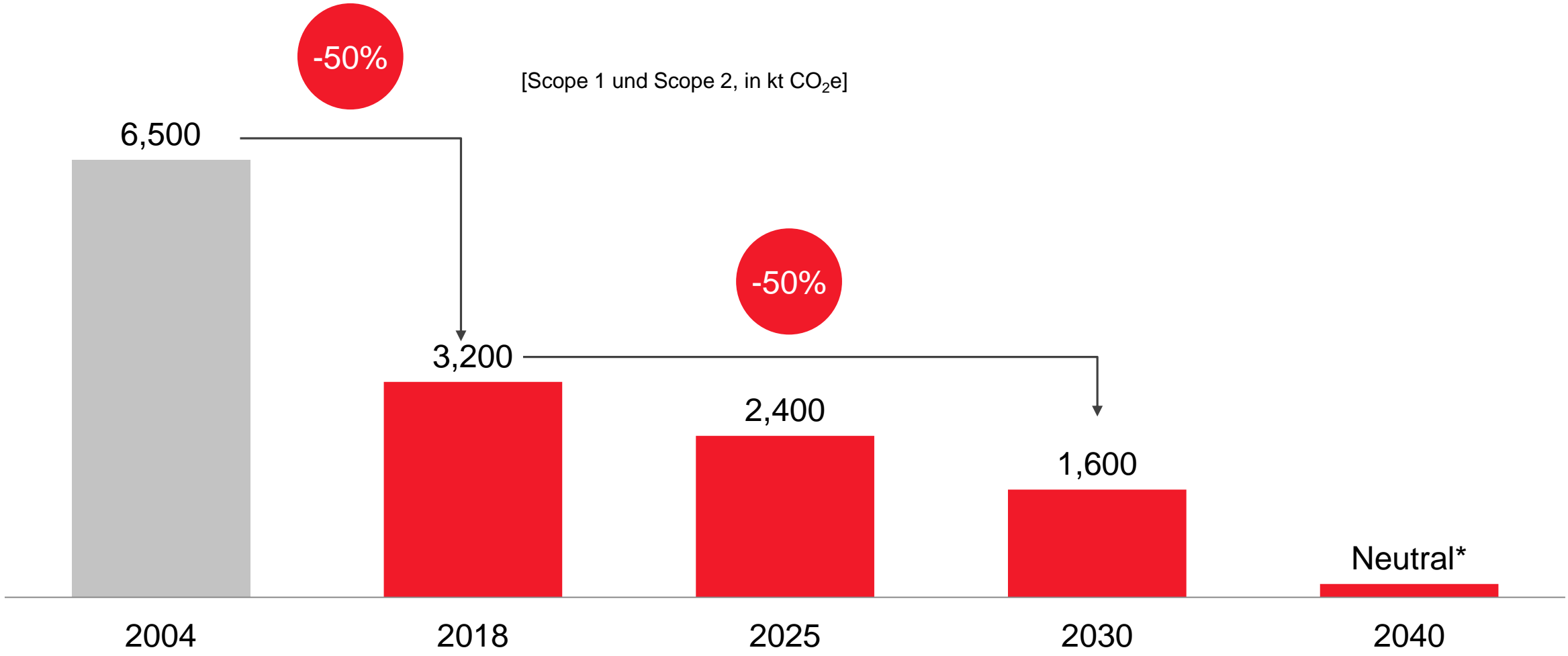
Good cooperation with the NRW government on plant expansion




Important impulse

- Expansion of the Leverkusen fluorosulfone plant
- Accelerated approval procedure
- 12 instead of 20 months until final approval decision

Our goal: climate neutral by 2040



 < 300 kt CO₂e emissions per year, reduced by compensation measures

Recognition for sustainability efforts



CLIMATE

MEMBER OF

**Dow Jones
Sustainability Indices**

In collaboration with



a RobecoSAM brand



2019: On course despite headwind

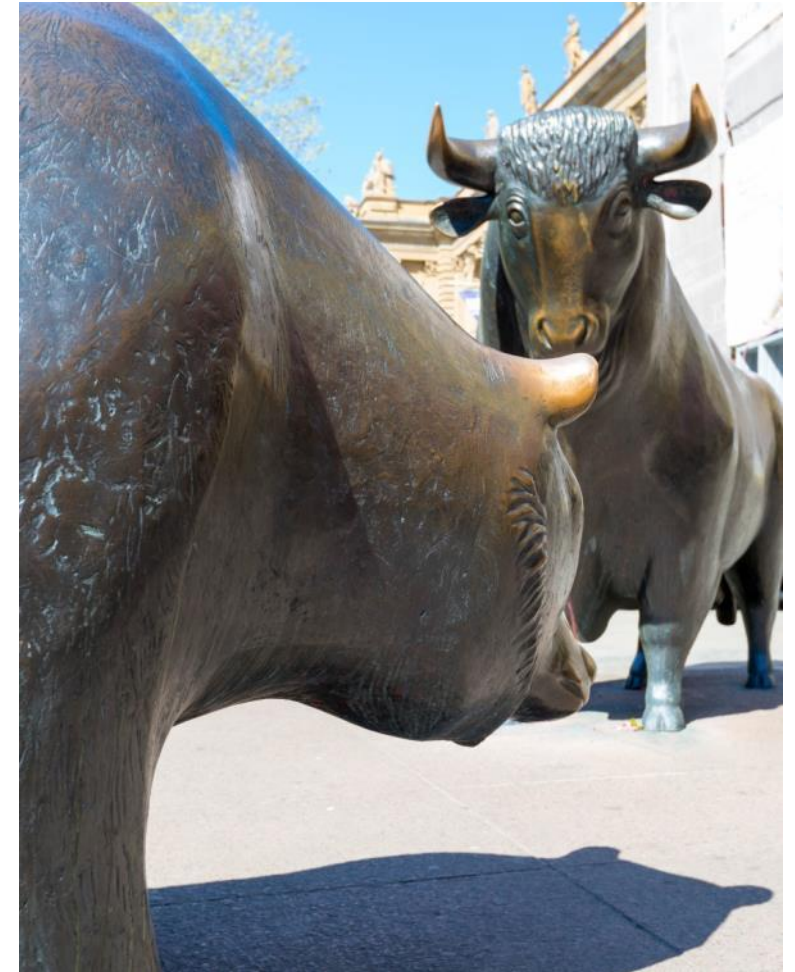
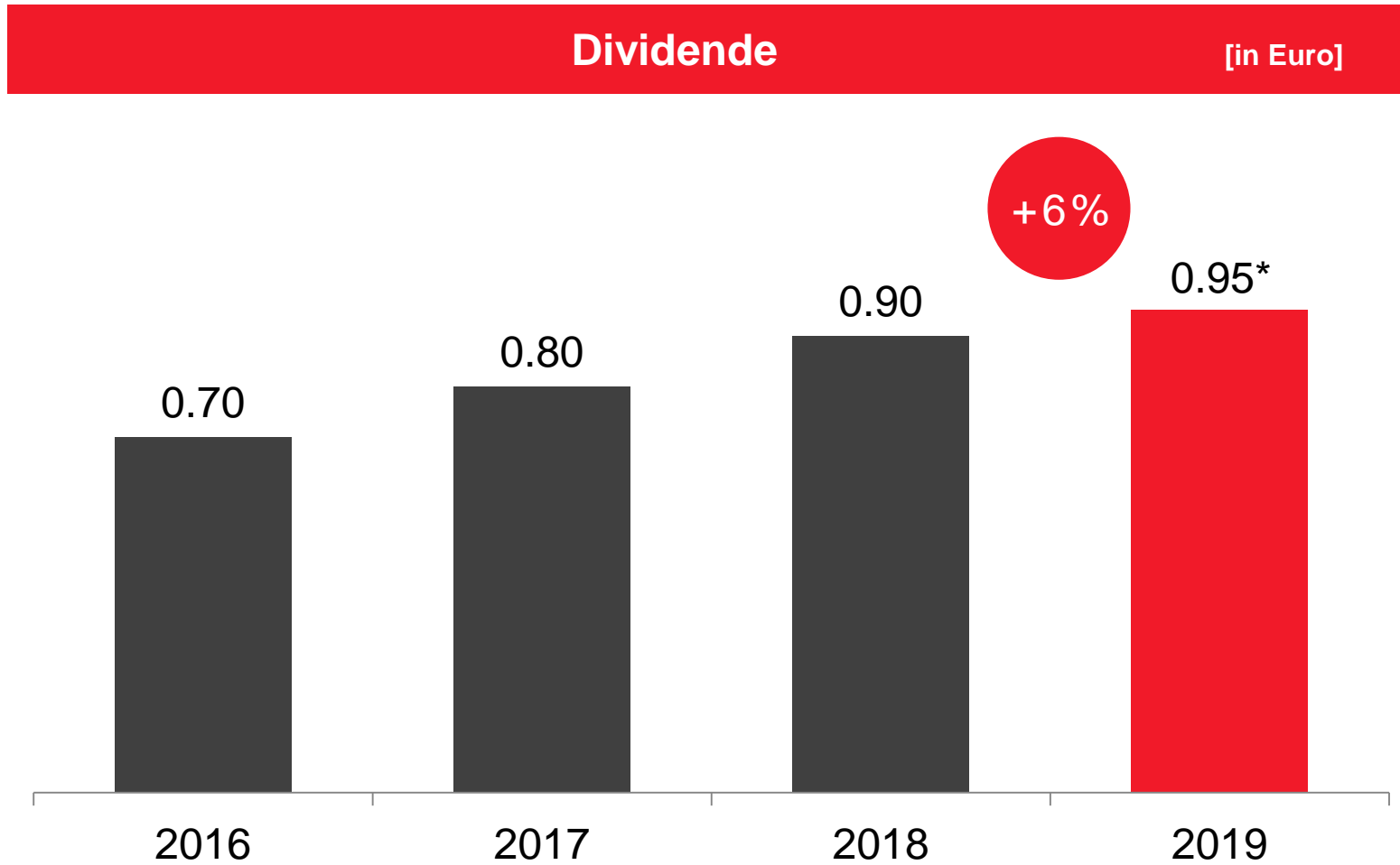
Further progress in realigning the company

Earnings improved

EBITDA margin at 15 percent for the first time

Our goal: climate neutral by 2040

Dividend raised even in difficult times



LANXESS

Energizing Chemistry