



LANXESS
Energizing Chemistry

Stable through the pandemic

Annual Shareholders' Meeting LANXESS AG

CEO Matthias Zachert



Stable, sustainable and on course for growth

Very solid result – LANXESS defies Corona crisis

Portfolio further improved

New milestones set to become climate neutral by 2040

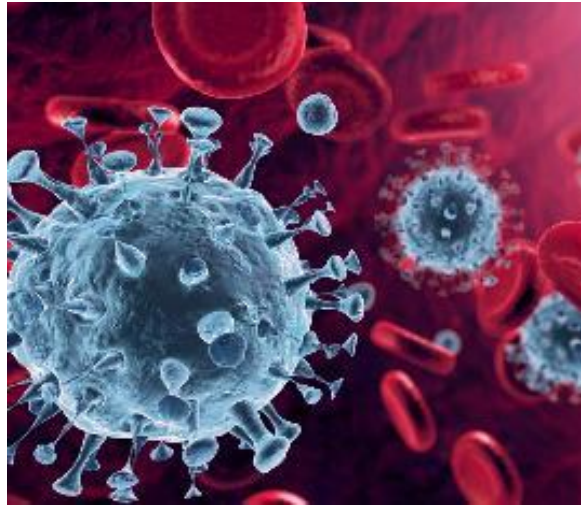
2021: The signs point to growth



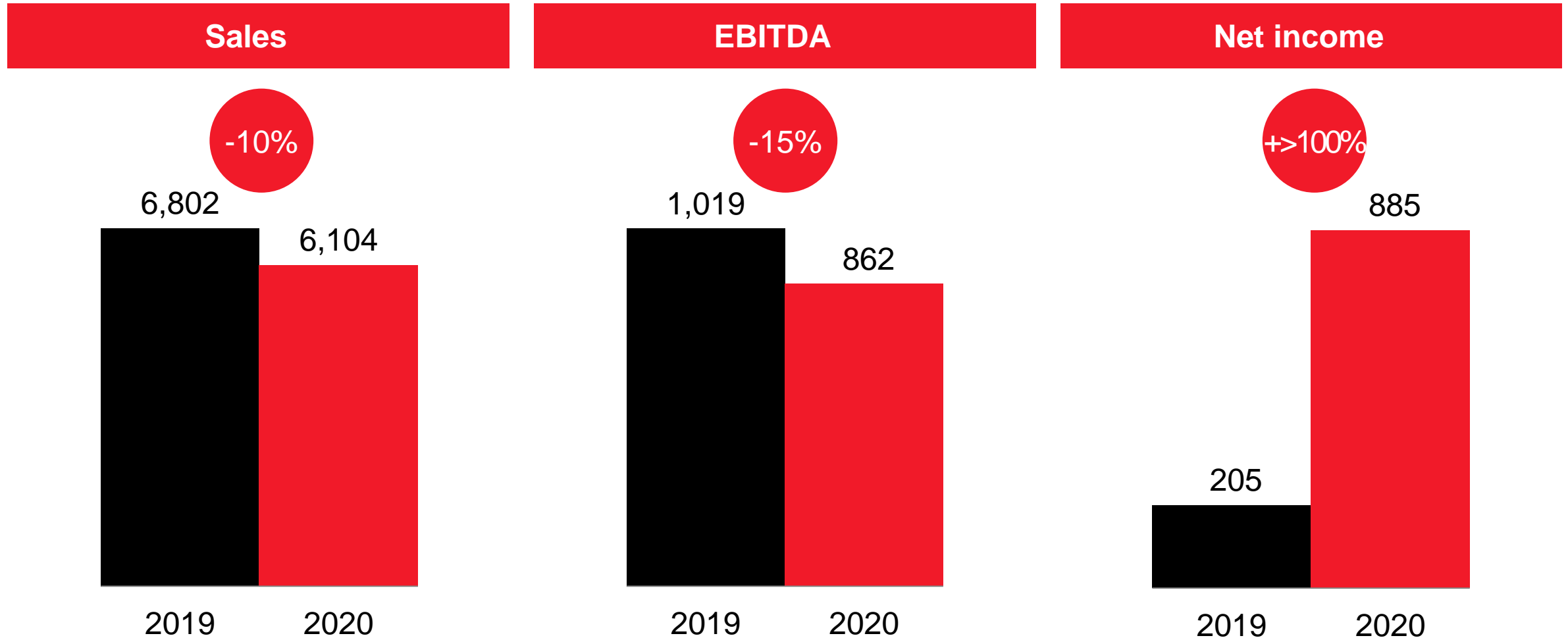
2020: LANXESS kept running – despite Corona

Operations maintained in the pandemic

- Strict hygiene concepts in production and office work
- Home office made extensively possible
- Plants were running almost continuously
- Largely stable logistics and raw material supply

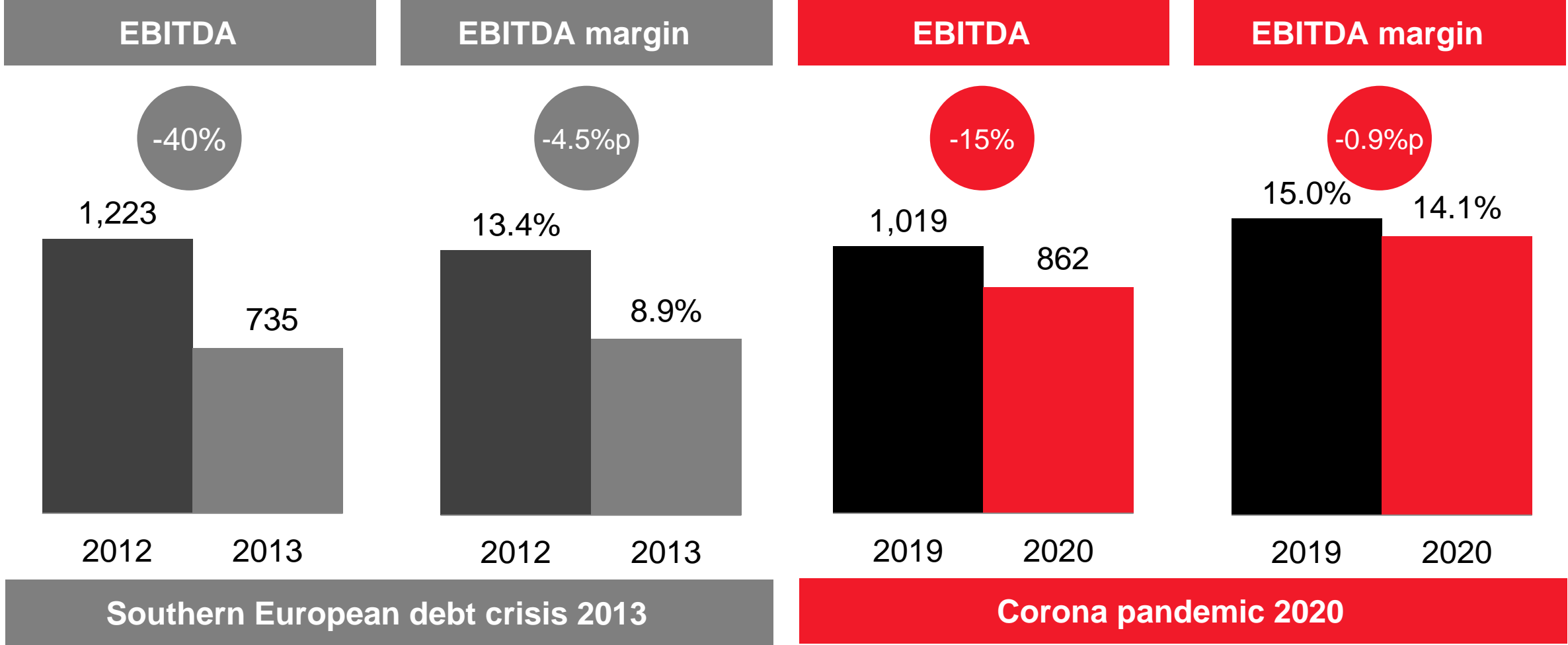


Balanced portfolio mitigates corona effects



All figures in million euros
All EBITDA figures are pre exceptionals

Strategic realignment ensures stability



All figures in million euros
All EBITDA figures are pre exceptionals

NRW government policy strengthens economy

Balanced energy policy



Ambitious digitization offensive



**Consistent reduction of
bureaucracy**



Consumer Protection: Long-term growth trends

Animal health

- Antibiotic-free meat
- Plagues on the rise worldwide

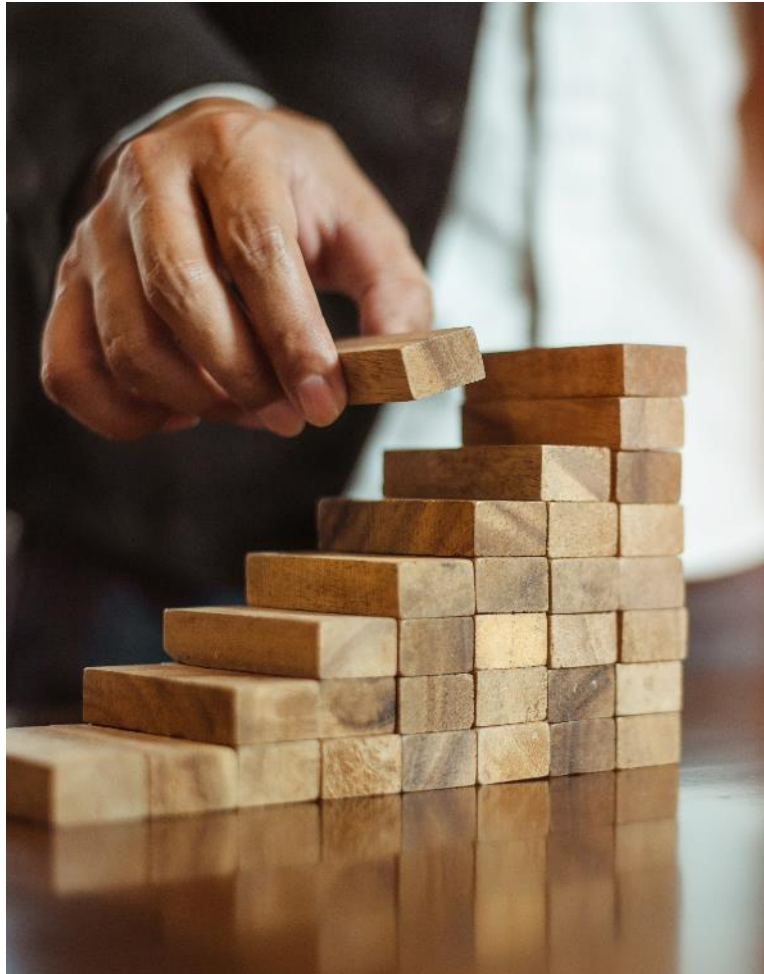


Food & Beverages

- Increasing hygiene requirements
- Longer shelf life



Important strategic acquisitions



Intace

Specialty fungicides for paper and packaging



Theseo

Disinfection and hygiene solutions for livestock farming



Emerald Kalama Chemical

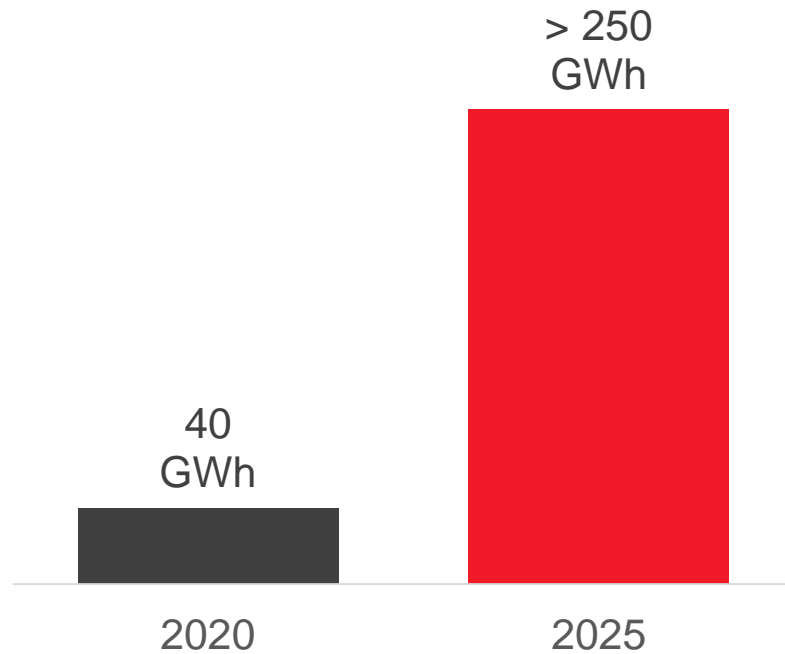
Specialty chemicals for the consumer segment

LANXESS acquires Emerald Kalama Chemical

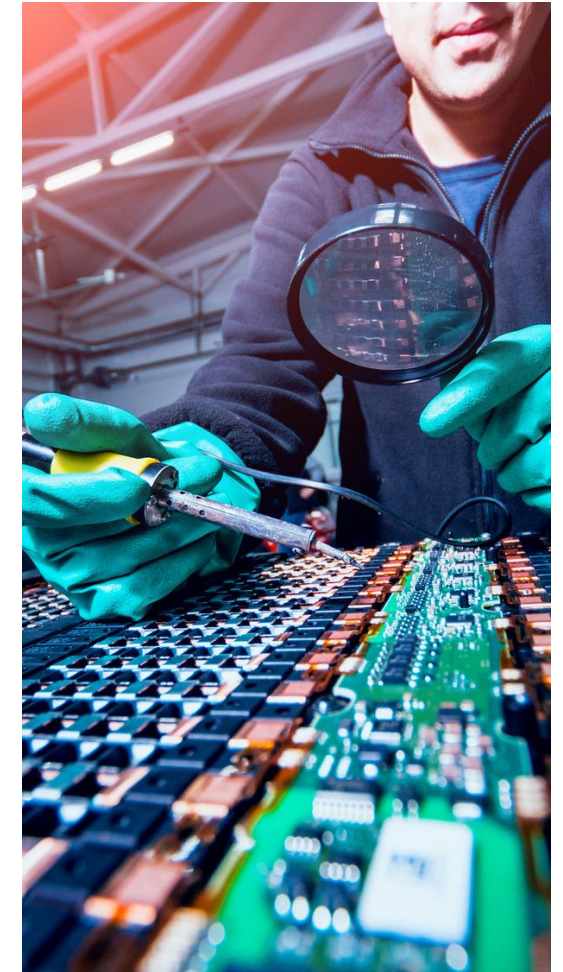
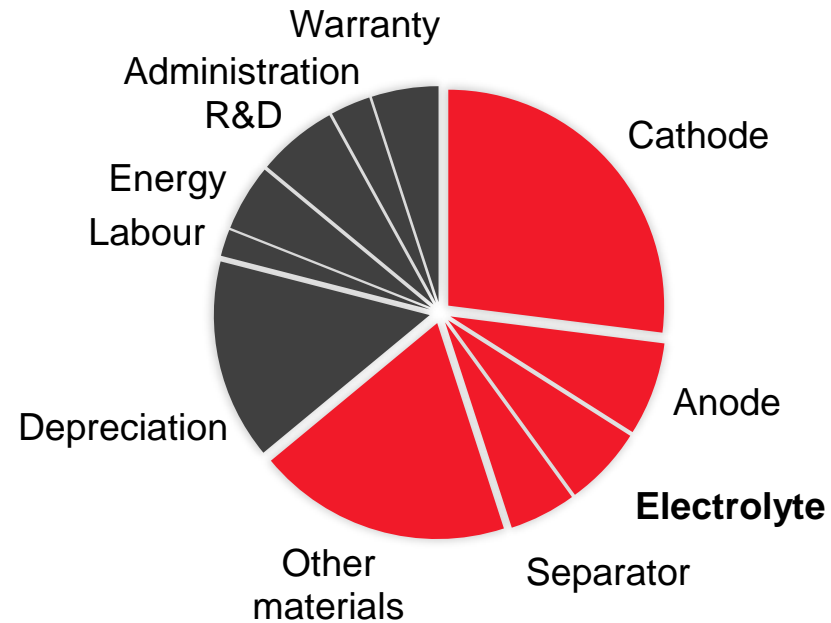


EU market for battery chemicals to grow to over €10 billion by 2025

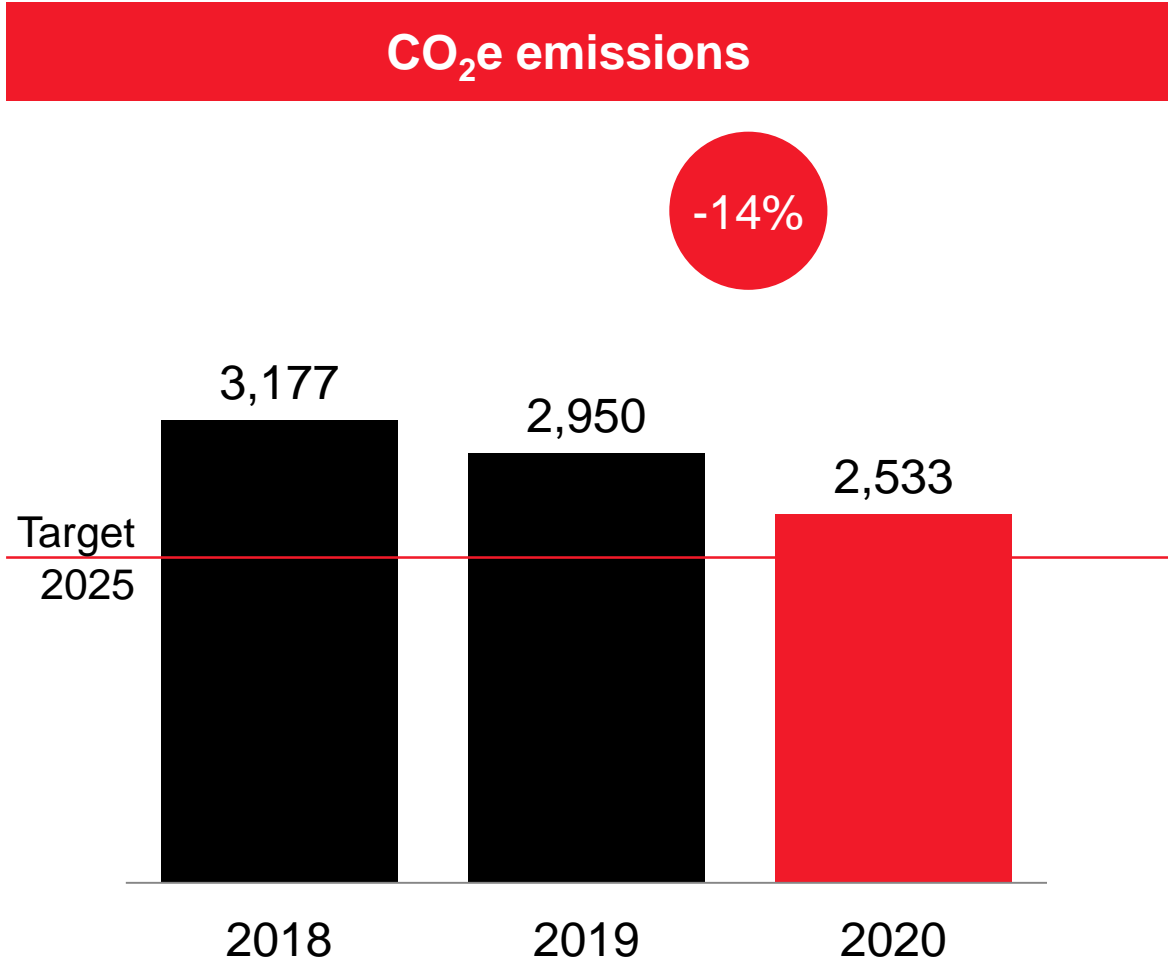
Demand for battery cells in the EU is growing massively



Chemistry accounts for 2/3 of battery cell costs



On track to become climate neutral by 2040



CO₂e emissions in kilotons; includes scope 1 and scope 2

Nitrous oxide reduction in Antwerp



1

Plant significantly reduces emissions:
150.000 t CO₂e / year less



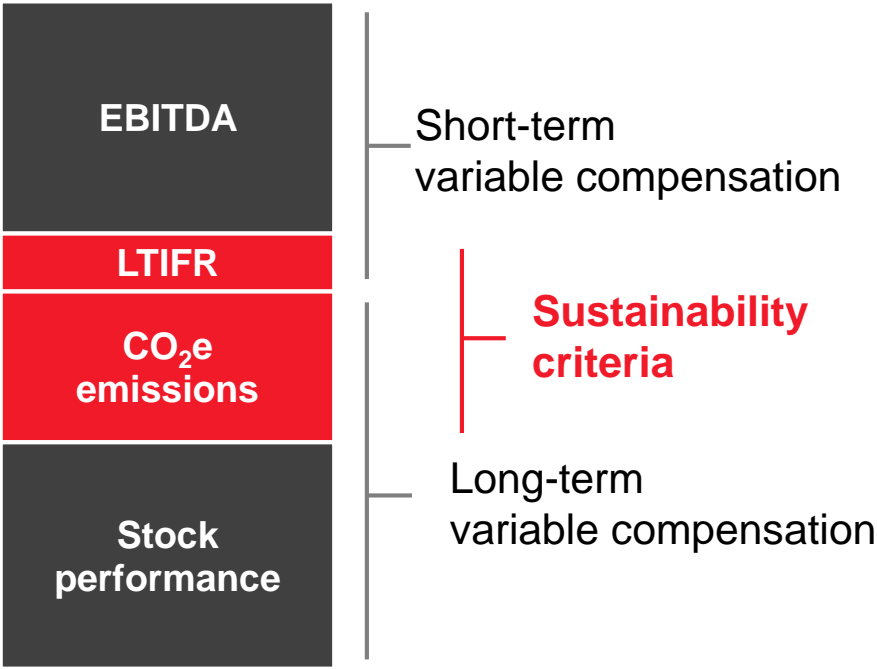
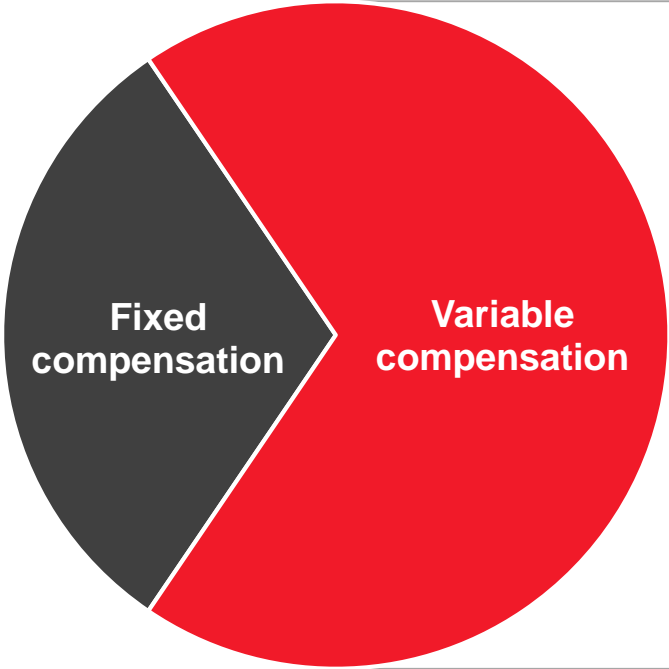
2

Second plant planned for 2023
Effect: 300.000 t CO₂e / year less

2021: Board compensation linked to sustainability

Share of variable compensation

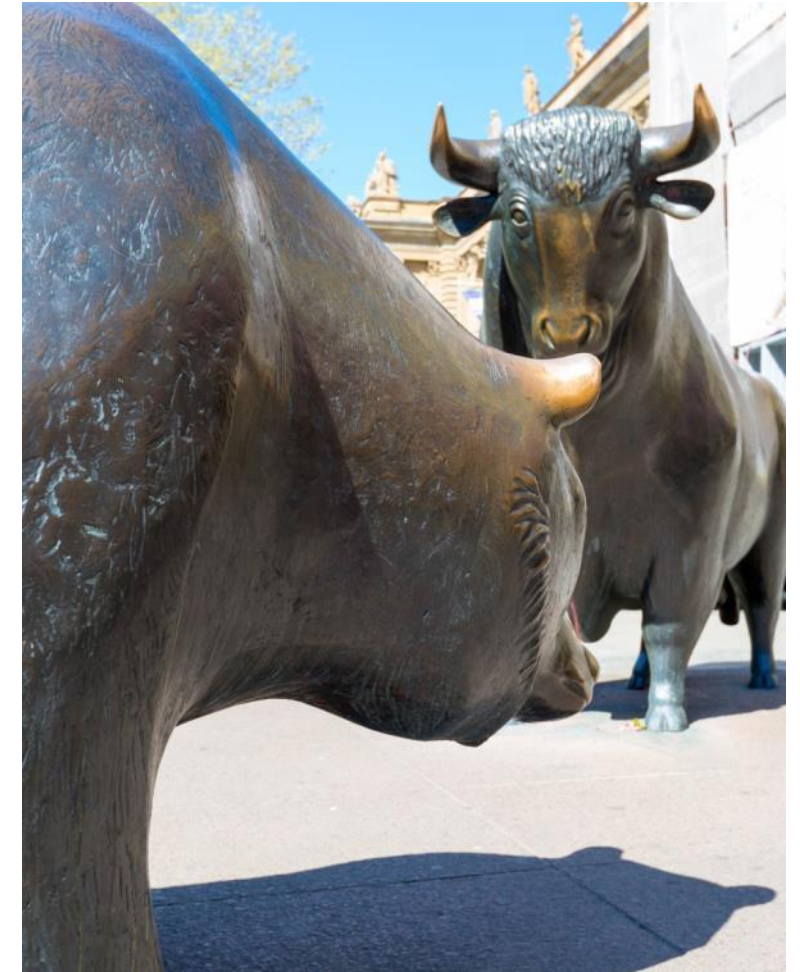
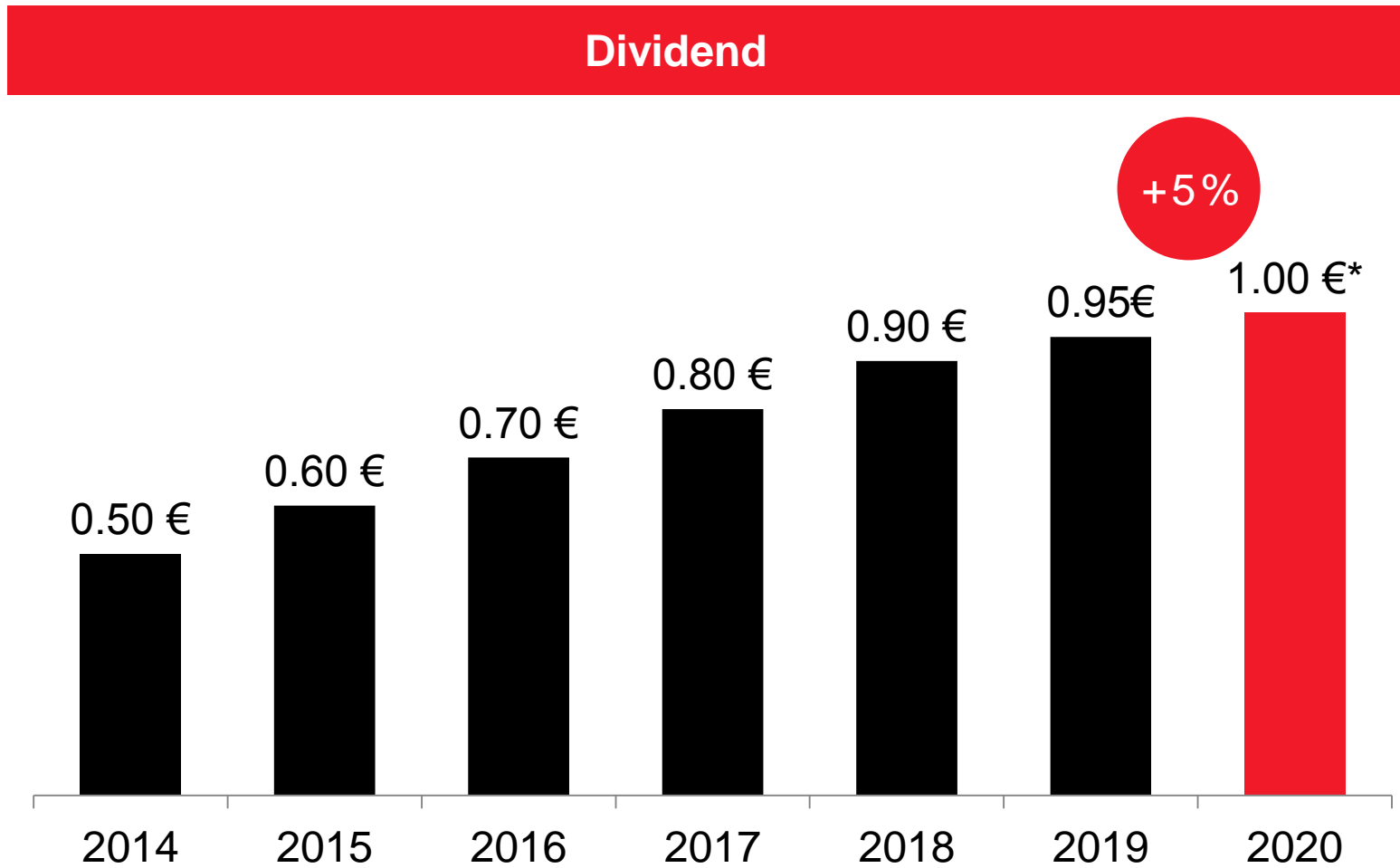
References for variable compensation



1/3 of variable Board compensation is based on sustainability criteria

CO₂e emissions include Scope 1 and Scope 2
LTIFR: Lost Time Injury Frequency Rate
All EBITDA figures are pre exceptionals

Dividend increase despite Corona



* Proposal to the Annual Stockholders' Meeting on May 19, 2021

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