



LANXESS – driving sustainable chemistry

Delivering value through sustainable products, climate leadership, strong partnerships, and environmental stewardship

Investor Relations

Updated on April 15, 2026



LANXESS: Solutions for a better world

We offer more than just chemicals. Our solutions help people live healthy and safe lives – today and tomorrow.



Sustainability is a business case and drives our economic and strategic success

We drive sustainable solutions...

Our ambition is to fulfill societal needs and being part of the solution – for example through:

- Clean drinking water for a growing world population
- Disinfection to prevent the spread of diseases
- Additives that increase product life and reduce waste



... and see clear financial benefits

- **Energy-efficient production:** Cost saving potential by targeting sustainability risks
- **Acceptance and reputation:** Shifting into “tomorrow’s markets” with growth and innovation potentials
- **Managing risks:** Sustainability commitment as our license to operate

Solutions for a better world



We have defined clear focus topics and objectives – aligned with our strategic ambition



- Solutions for a sustainable world
- Elimination of critical substances from end consumer products
- Climate-neutral product portfolio by 2050



- Climate neutrality in own operations by 2040
- Climate neutrality along the value chain by 2050



- Holding our values high
- Ensuring occupational health safety
- Protecting & promoting human rights



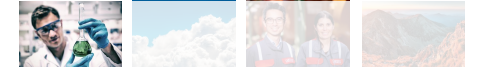
- Staying in line with the 1.5-degree climate path
- Ensuring sustainable water management
- Enhancing resource efficiency, and recycling waste



DRIVING SUSTAINABLE CHEMISTRY

1| Sustainable Product Portfolio

Capitalizing on Sustainability-driven Trends



Trend: Reduced pesticide use in agriculture



LANXESS solution:
Pheromone-based pest control and highly-efficient crop protection precursors

Trend: Naturally-derived Cosmetic Ingredients



LANXESS solution:
Portfolio of clean label preservation products and ingredients

Trend: Safe, low-emission Indoor Painting



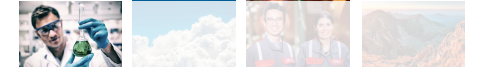
LANXESS solution:
Biocide-removal agents for stable formulations and biocide-free products

Driving sustainable innovation

- Sustainability trends are reshaping industries
- Beyond regulatory expectations, new business opportunities can be unlocked
- With innovative solutions, LANXESS gives its customers a competitive edge to excel in changed markets

1| Sustainable Product Portfolio

Steering our entire portfolio towards sustainability



LANXESS Product Sustainability Monitor

86% of our products are fully sustainable

Energizer

- Outstanding sustainability performance and very low to low environmental impact
- Contribution to at least one SDG*

Performer

- State-of-the-art sustainable products with low to medium environmental impact
- Fulfill or exceed sustainability requirements

Transitioner

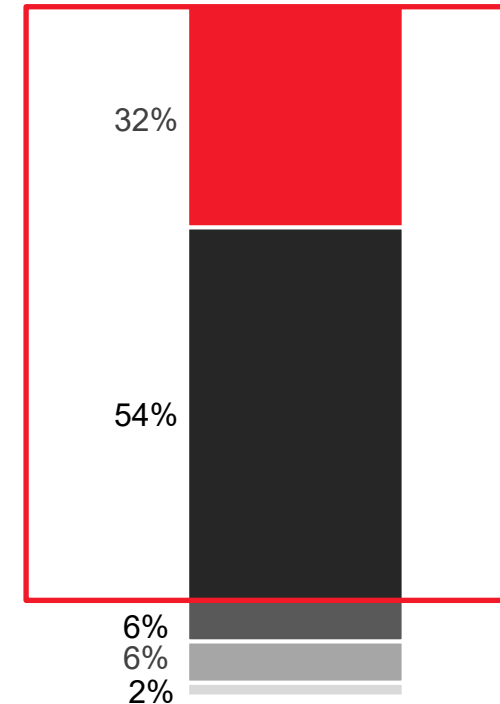
- Not all LANXESS sustainability requirements fulfilled
- Active steering and improvement processes

2024/2026 Roadmap

- End-products with sustainability concerns containing >0.1% critical substances
- Managed in Roadmap process

Phase-Out

- 2021/2023 Roadmap products with action plans
- Substitution by 2030 or phase-out by 2026



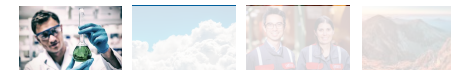
2024 sales by category**

* SDG = United Nations "Sustainable Development Goals"

** Values for 2025 will be available in May 2026

1| Sustainable Product Portfolio

Our label for circular & low-carbon products: Scopeblue



Scopeblue® – LANXESS brand for circular & low-carbon products

Characteristics

- High overall sustainability level as basic requirement
- Products driving climate neutrality and circularity
- Significant improvement vs. industry standard:
 - Low carbon footprint
 - Circular raw material



Example: Lewatit® Scopeblue

Ion exchange resins based on bio-circular acrylonitrile, sustainable raw material share of more than 90% (ISCC Plus certified)



Example: TMP® Scopeblue

TMP Scopeblue with bio-based n-butylaldehyde - the final product thus consists of 54% sustainable raw materials

LANXESS Scopeblue® portfolio constantly being expanded

1| Sustainable Product Portfolio

Examples for our emission-reduced & circular solutions



Reduced carbon footprint

Thanks to nitrous oxide reduction, our **adipic acid** has a 95% lower carbon footprint than that of other producers.



Nagardo® is a natural, non-chemically modified antimicrobial from the Sweet Osmanthus Ear mushroom

Safety enabled by nature

Enabling rubber recycling

Our **Aktiplast® 79** enables an efficient regeneration process of rubber waste such as shoe soles and tires.



Bayferrox® is a sustainable yellow pigment offered also as an emission-reduced version (-35%).

Emission-reduced pigments

Bio-based Rhenogran® WP

Our reinforcing additive **Rhenogran® WP** contains naturally occurring cellulose fiber from various types of hardwood.

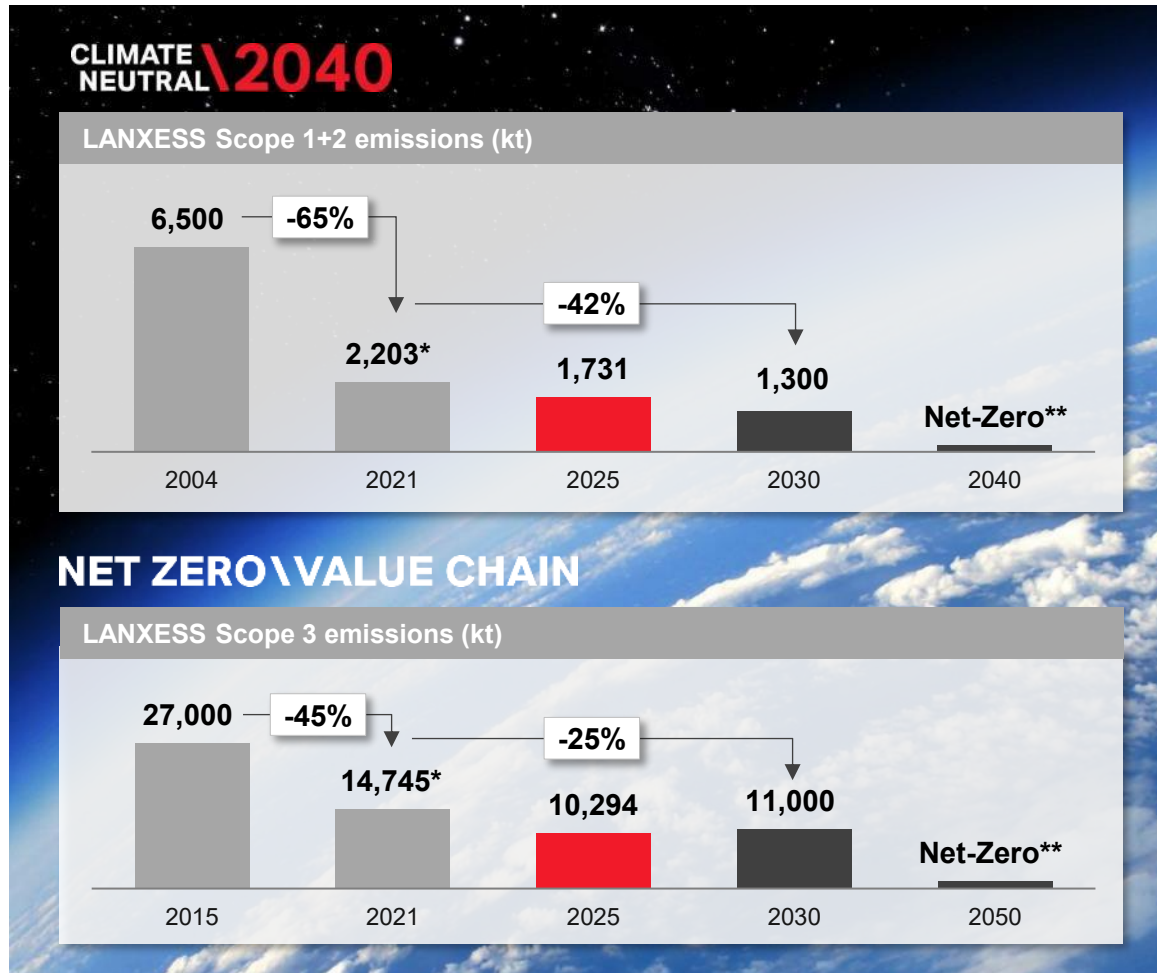
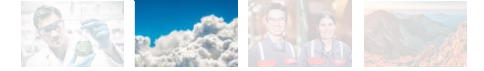


The new series of industrial preservatives of the **Preventol®** range is made from European vegetable raw materials.

Sustainable preservatives

2| Climate Leadership

LANXESS among first movers to set net zero targets



Towards “Climate Neutral 2040” with our Climate Transition Plan to cut scope 1+2 emissions.

- Process excellence
- Sustainable steam supply
- Clean electricity

“Net Zero Value Chain” aims at reducing and ultimately neutralizing scope 3 value chain emissions.

- Make use of sustainable raw materials
- Transition to green logistics
- Increasingly offer low-carbon and climate-neutral products

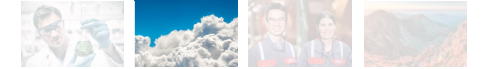


SBTi approves: Our targets contribute to limiting global warming to 1.5°





* Adjusted to present portfolio ** Climate neutrality as per SBTi Corporate Net-Zero Standard (10% residual emissions vs. 2021 baseline reduced by compensation measures)

2| Climate Leadership

Our Climate Transition Plan





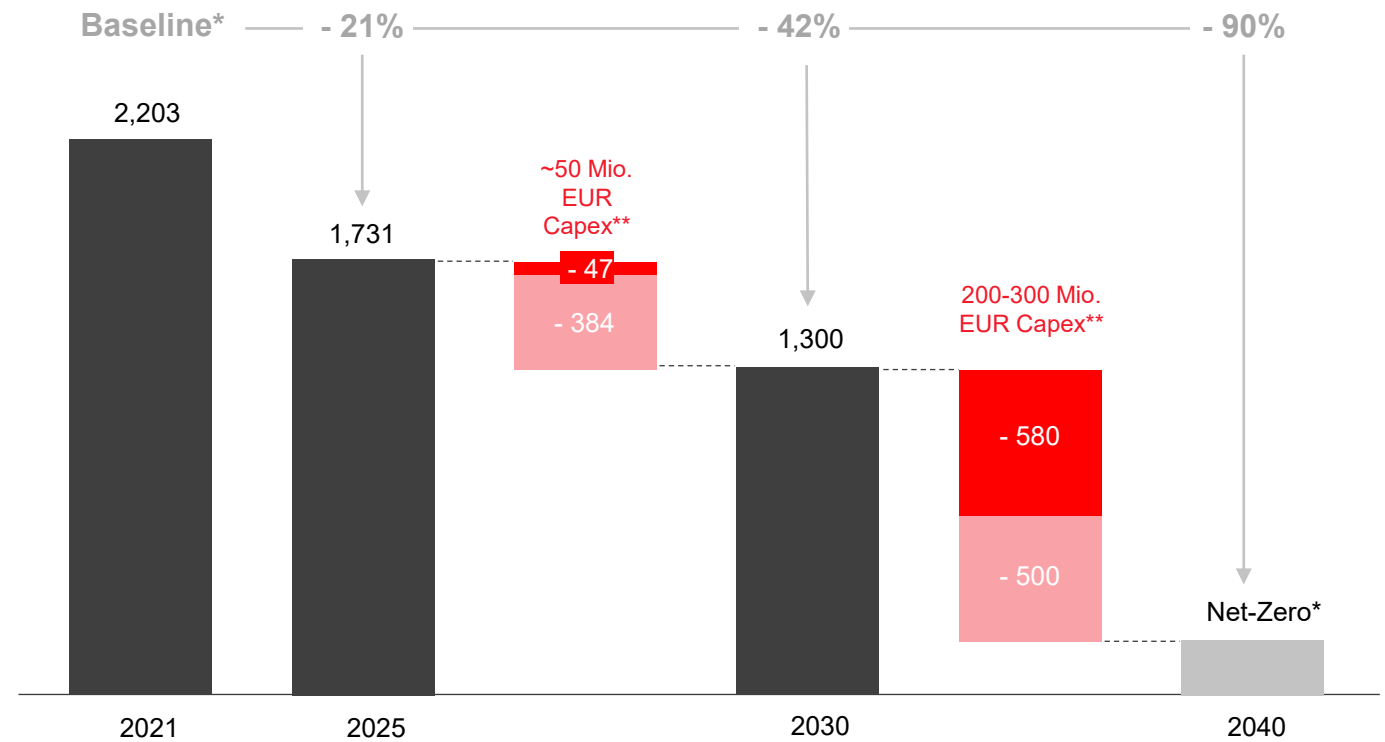
With our “Climate Transition Plan”, we have a clear roadmap and defined levers to reduce scope 1+2 emissions.

- 
Process excellence

- 
Sustainable steam supply

- 
Clean electricity


CLIMATE NEUTRAL \2040

LANXESS Scope 1+2 emission in kt

 Scope 1  Scope 2

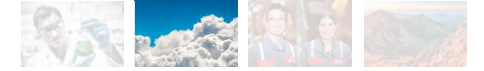


* Portfolio-adjusted 2021 baseline, 10% residual emissions in 2040 vs. 2021 reduced by compensation measures as per SBTi Corporate Net-Zero Standard

** Associated CAPEX is included in annual capital expenditure budget, alongside maintenance measures and other related investments

2| Climate Leadership

The strategic measures behind our reduction levers



Process excellence

- Investments in **direct emission reduction** technologies
- **Electrification** of natural-gas-based processes
- **Energy-efficiency** projects

Example: Integration of state-of-the-art heat exchanger technology



Sustainable steam supply

- Work with partners to secure **emission-free steam** from purchased supply

Example: Coal-free steam generation planned by partner Currenta at the Uerdingen site



Clean electricity

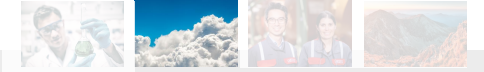
- Long-term **power purchase agreements (PPAs)**
- Clean energy **certificates**

Example: LANXESS Verbund 200.000 MWh renewable electricity PPA 2026-28



2| Climate Leadership

Comprehensive pipeline of efficiency measures



Example: El Dorado

Heat Recovery
Upgrade

- Optimizing economizer
- Recovery of heat from hot process streams to preheat colder streams saves CO₂

Annual CO₂-savings: 5,300t



Example: Uerdingen

Optimized warm
water distribution

- Optimized control strategies turn waste heat from process water into a usable energy source
- Minimal invest

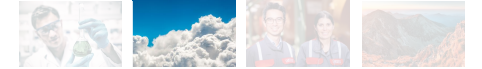
Annual CO₂-savings: 2,900t



Pipeline of 200+ projects with a combined annual savings potential of >80 Mio. EUR and ~70kt CO₂

2| Climate Leadership

Raw materials form the core of a net-zero value chain



Examples:

Reclaimed secondary raw materials for iron oxide pigments

- Our BAYFERROX-iron oxide pigments are produced with > 90% recycled raw materials
- We process ~150,000 metric tons of reclaimed secondary iron annually, thereby supporting a circular economy and conserving resources.

Partnerships to produce more sustainable raw materials

- LANXESS sources chlorine, caustic soda and hydrogen from ISCC PLUS¹-certified sites in Leverkusen and Krefeld-Uerdingen
- Electricity with certificates of origin from hydropower for electrolysis is being used



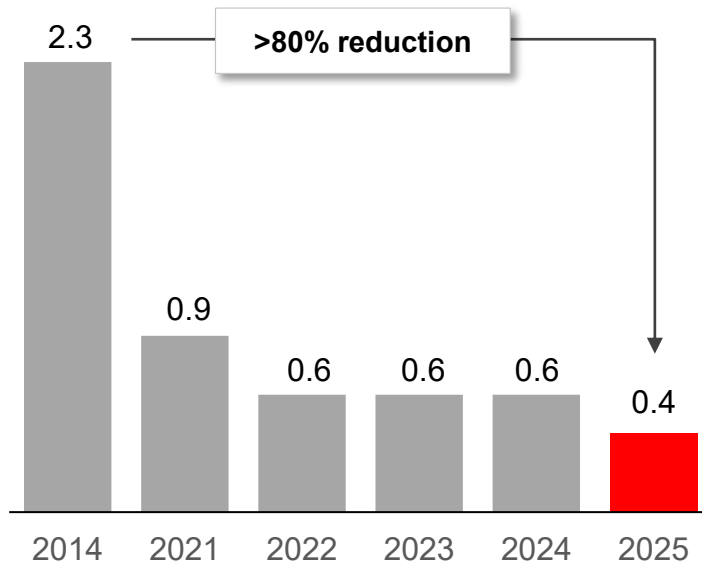
¹ ISCC = International Sustainability and Carbon Certification

3| Strong People and Business Relations

We foster safe, fair, and future-ready workplaces



Ambition: Avoid all accidents



LTIFR¹: Accident rate per million hours worked; starting 2023 only continuing operations

Social principles are more than diversity indicators

- Commitment to ILO² convention and its principles for work
- Initiatives fostering occupational health and safety, e.g., platform with various offers around health and prevention measures
- Fair compensation and comprehensive benefits, e.g., (child-)care, maternity/paternity leave, pension, transition into retirement and for different insurances
- Comprehensive concepts for employee qualification, e.g., reflected in high ratio of apprentices hired after completing the training
- Close and regular collaboration with works councils and labor unions

Our social principles are embedded in our Performance Culture

¹ LTIFR = lost time injury frequency rate, known as MAQ in Germany. Accident rate per million hours worked resulting in one workday or more lost following the day of the accident, calculated for all employees (including temporary workers) at all sites | ² ILO = International Labour Organization



3| Strong People and Business Relations

Empowering our employees with “You Matter” program



Compensation: We offer a fair compensation, short- and long-term bonuses and other compensation elements.

Benefits: We offer other various benefits to our employees – from employment anniversaries to mobility allowances.

Pension plan: We offer insurance benefits and a company pension scheme.



Flexible working: With Xwork, we enable flexible working – in terms of both working hours and location.

Learning and Development: with different programs for all employees – from apprentice over top management to teams.

Health & Safety: We support our employees when it comes to health and well-being, care, childcare as well as care of relatives.

3| Strong People and Business Relations

Our values-driven governance framework



| Compliance | Committees | Policies |
|--|---|--|
| <ul style="list-style-type: none"> Global compliance organization Compliance trainings and compliance checks | <ul style="list-style-type: none"> Risk Committee Sustainability Committee and subcommittees | <ul style="list-style-type: none"> Corporate Policy Code of Conduct Group directives and operational guidelines |
| <p>Good Corporate Governance at LANXESS Embodied by a values-based and safety-conscious corporate culture, effective management systems and a commitment to internationally recognized principles of responsible management</p> | | |
| <ul style="list-style-type: none"> U.N. Global Compact Responsible Care® International Labor Organization (ILO) | <p>Taxation based on:</p> <ul style="list-style-type: none"> Policy "Taxation at LANXESS" Code of Conduct | <ul style="list-style-type: none"> Risk management system Compliance management system |
| Commitments | Tax policy | Management system |

4| Environmental Stewardship

Holistic commitment



Our commitment to environmental stewardship translates into making our production safe and sustainable in every respect

- ISO-certified management system and uniform standards for planning, building and operating plants
- Responsible water management
- Smart Waste Management
- Commitment to biodiversity conservation

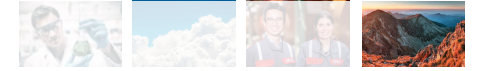


High and uniform standards

Safe and Sustainable production

4| Environmental Stewardship

Clear strategy for sustainable water management



LANXESS Water Program

- Regular assessment of current and future water stress and specific withdrawal
- 41% absolute reduction of water withdrawal at water risk sites achieved by 2025

- **Global target: Reduction of specific water consumption by 10% by 2030**
- **Local targets: Reduction of absolute water withdrawal at water risk and water stress sites by a total of 9% until 2028**
- **Implementing WASH Pledge measures by 2028 (WASH4WORK)**



Water
A- rating
(2025)

4| Environmental Stewardship

Reducing waste streams with integrated production



LANXESS Waste Management

Optimizing our material flows - examples:

- **Bergkamen:** Converting a major waste stream into a marketable product through funded R&D project
- **Uerdingen:** Recovering up to 75% of excess iron from Laux process via metal-industry partnerships
- **Uerdingen:** Supplying glutaric acid, a by-product of adipic acid production, to a partner for further use

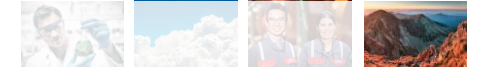
Ambitious waste targets:

- **2028:** Implementation of extended global Waste Management System
- **2030:** Reduce total waste by 10%
- **2030:** Reduce landfilled waste by 50%



4| Environmental Stewardship

We are committed to biodiversity conservation



Primary drivers of biodiversity impact of the chemical industry: Emissions, water use, pollution, waste

We have established commitments, strategies, and specific targets for all those topics



Responsibility along the value chain

- We strive for circular & sustainable sourcing
- Raw materials that we procure should be in line with recognized standards of sustainability

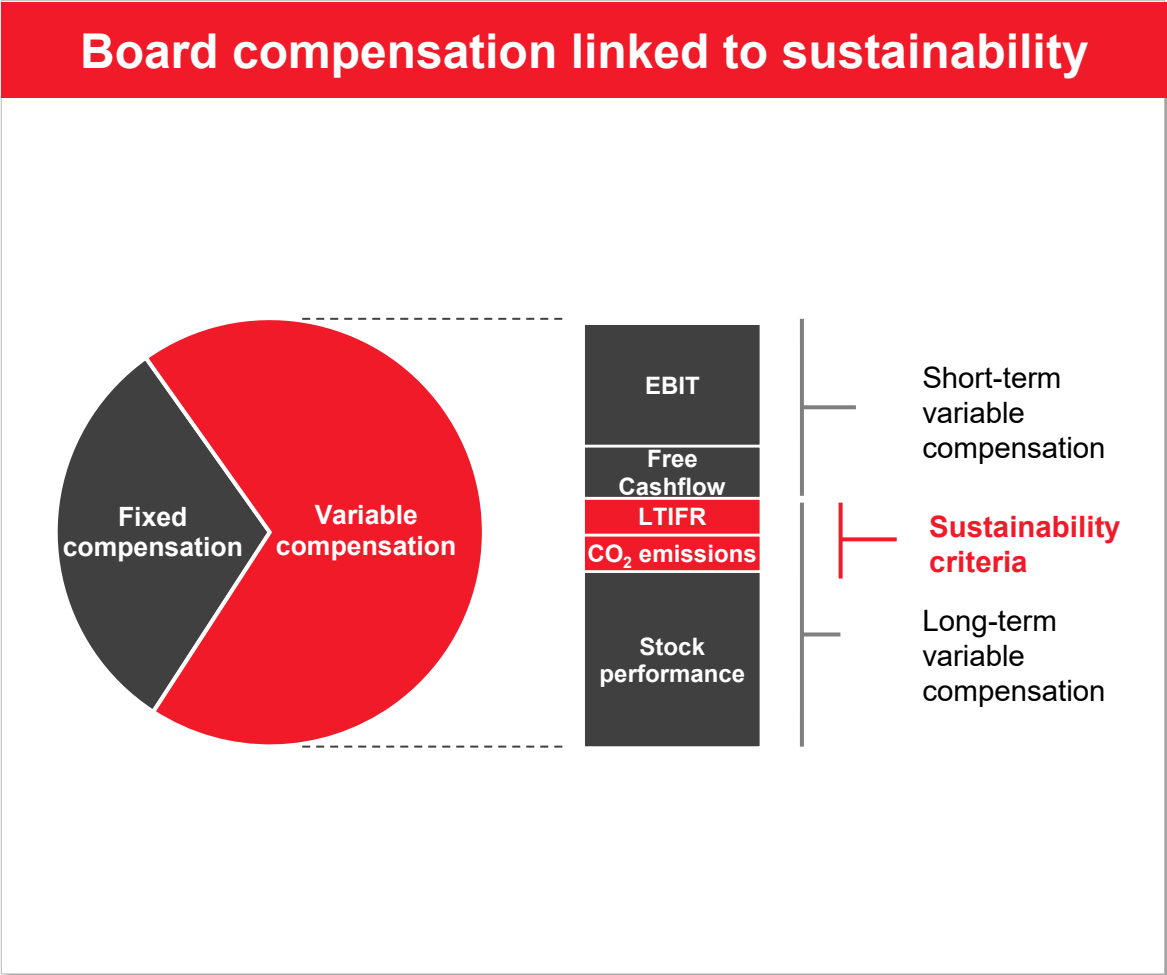
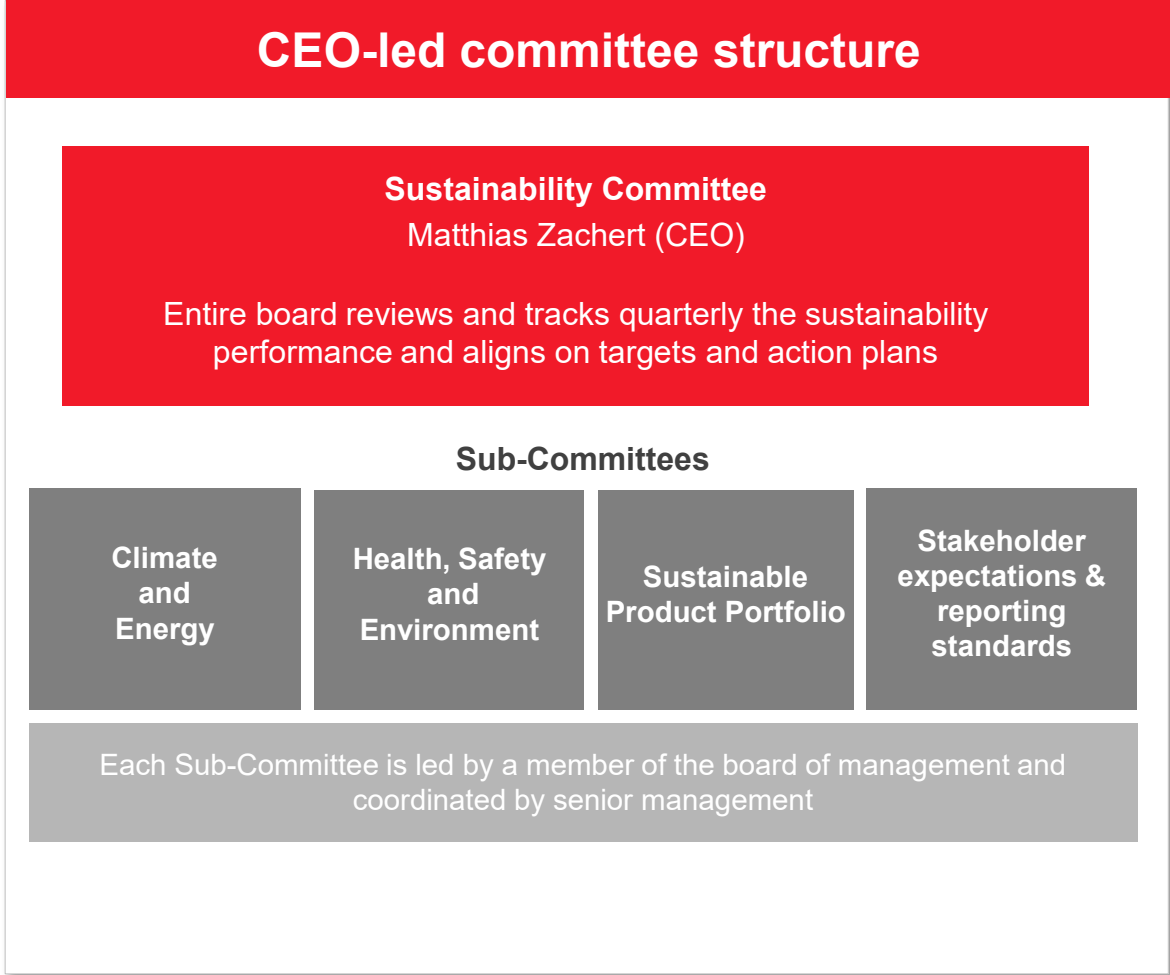
Safe and sustainable sites

- Avoidance (non-)hazardous emissions in soil, air and water
- Commitment and targets for water withdrawal, use and limitation of water pollution
- Clear climate strategy

Sustainable products

- Integrating sustainability performance into product responsibility
- Using the Product Sustainability Monitor to assess and improve product portfolio sustainability

Sustainability management driven from the top



Commitments and Awards

Reflecting high sustainability standards

Commitment and cooperation



Recognition in ratings and indices

Dow Jones Best-in-Class World Index

#5 World and #1 Europe



EcoVadis Gold Level



A Rating



Low risk – 19.6 Points
4th percentile in specialty chemicals
6th percentile in chemicals

Sustainability – we are on track

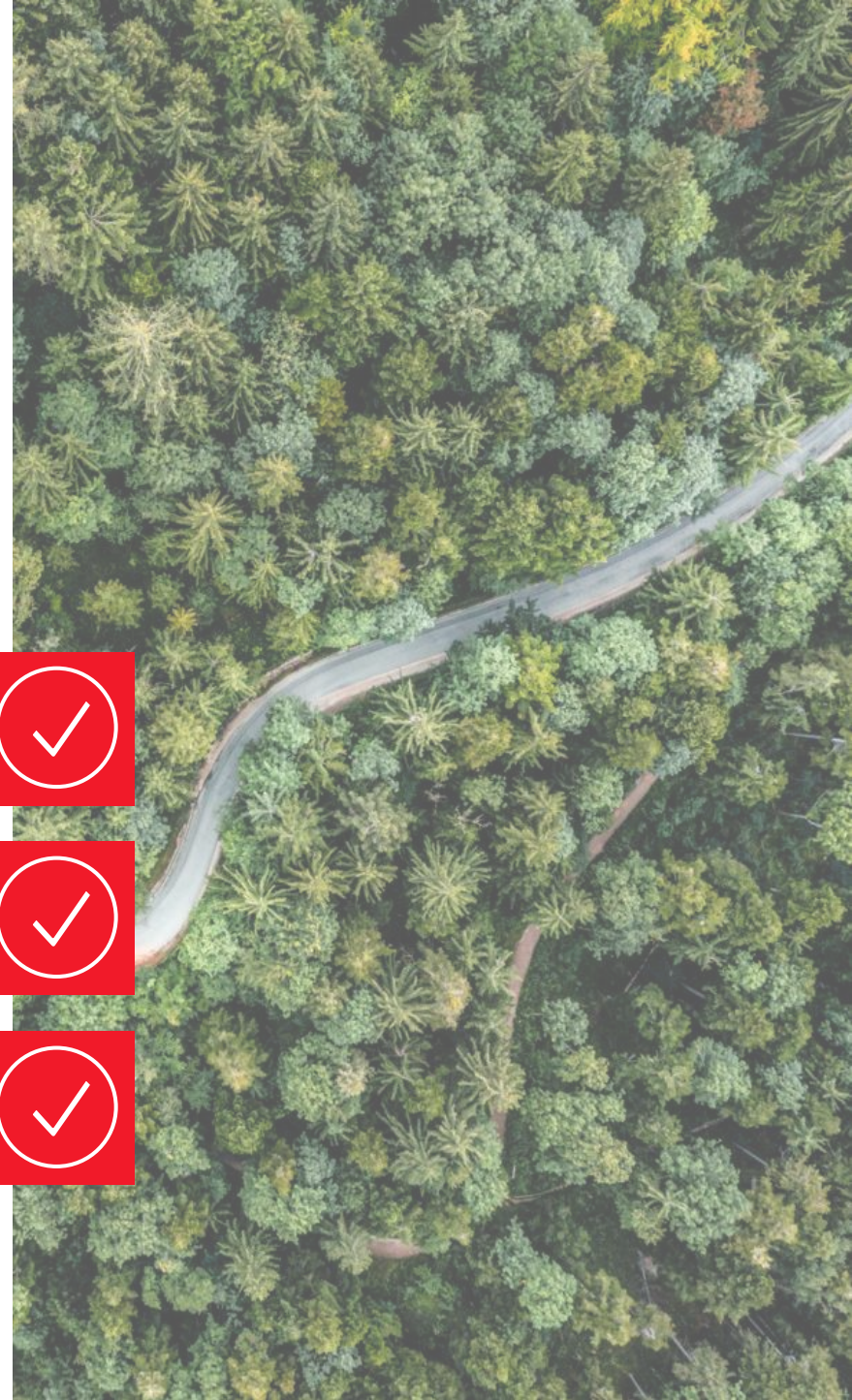
Sustainability at the core of our strategy



Creating measurable benefits for company, customers and society



Contribute to a sustainable economy with activities and products



Please contact us for more information on ESG...



Eva Husmann (Frerker)
Head of Investor Relations

Mob.: +49 151 7461 2969

E-Mail: eva.husmann@lanxess.com



Visit the IR website



Sophie Brandt
ESG Investors and Ratings

Mob.: +49 151 7461 3158

E-Mail: sophie.brandt@lanxess.com



Catharina Kaiser
Institutional Investors / Analysts

Mob.: +49 151 7461 2913

E-Mail: catharina.kaiser@lanxess.com



Thomas Kaiser
Institutional Investors / Analysts

Mob.: +49 151 7461 3890

E-Mail: thomas.kaiser@lanxess.com



Jens Ussler
Institutional Investors / Analysts

Mob.: +49 151 7465 0520

E-Mail: jens.ussler@lanxess.com

... or find additional information and documents on ESG here

- **Sustainability Website**
- **Annual Report 2025**
- **Articles of Association**
- **Business Partner Code of Conduct**
- **Code of Conduct**
- **Compensation Report 2025**
- **Corporate Policy**
- **ESG Data Factsheet (KPI overview)**

- **ESG Background Papers on:**
 - **Climate**
 - **Water**
 - **Working at LXS**
 - **Value Chain Responsibility**
 - **Product Portfolio**
 - **Biodiversity**
- **Position on Human Rights**
- **Political Activities**
- **Political Positions**
- **Taxation Policy**

LANXESS

Energizing Chemistry