

Solid start to the year despite stormy environment

Q1 2025 telephone press conference

May 8, 2025

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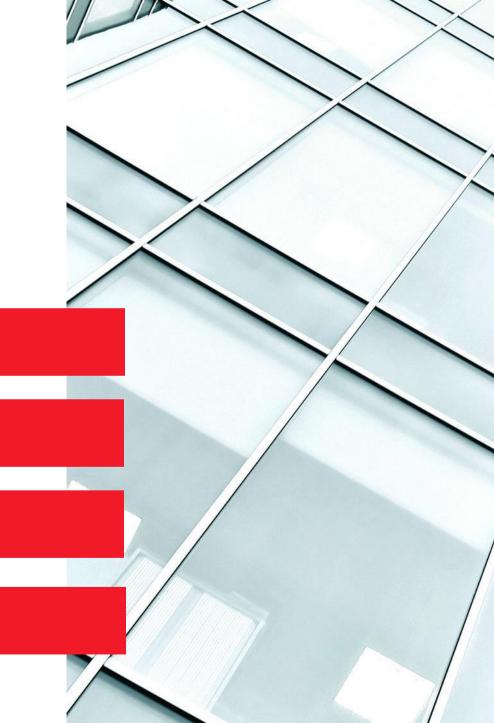
Improved result despite adverse climate

EBITDA significantly increased, sales stable

Rising volumes in most business units

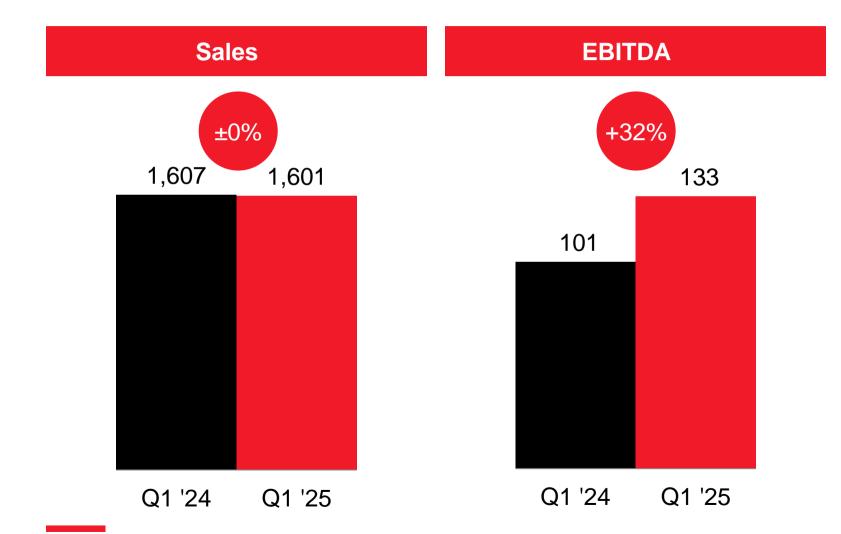
FORWARD! action plan works

Guidance for full year confirmed



Sales stable, earnings increase significantly



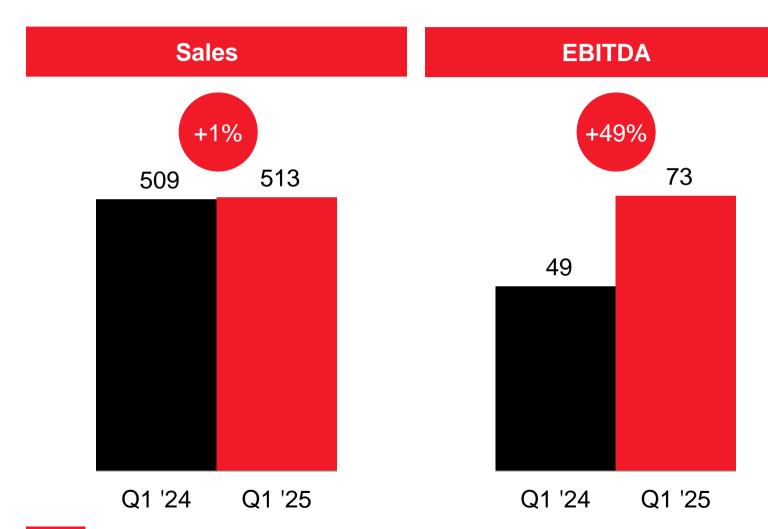


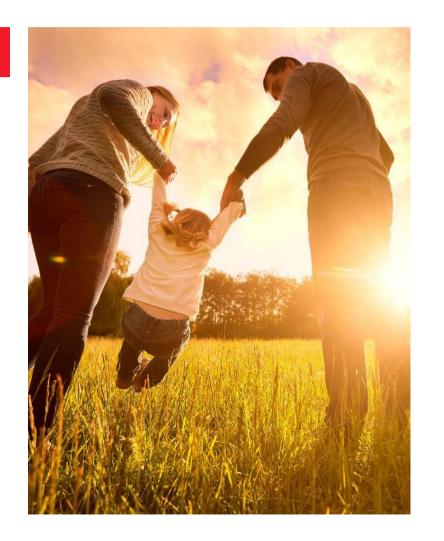


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Consumer Protection: jump in earnings due to increased demand and better plant utilisation

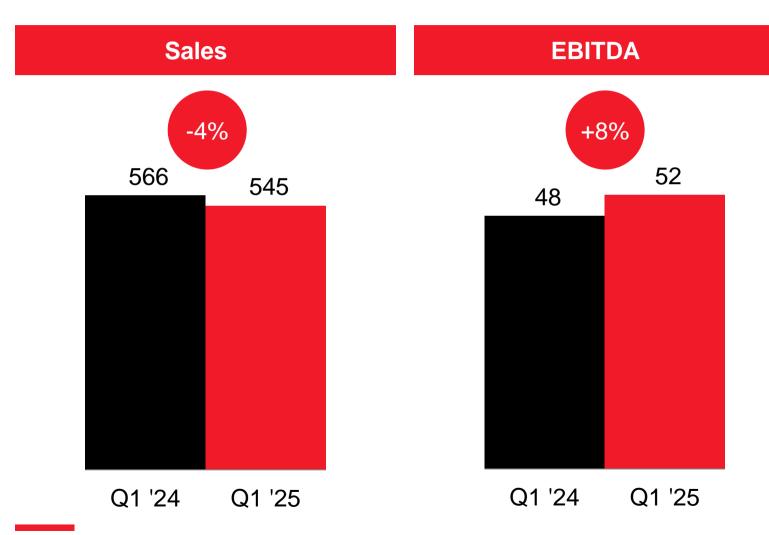


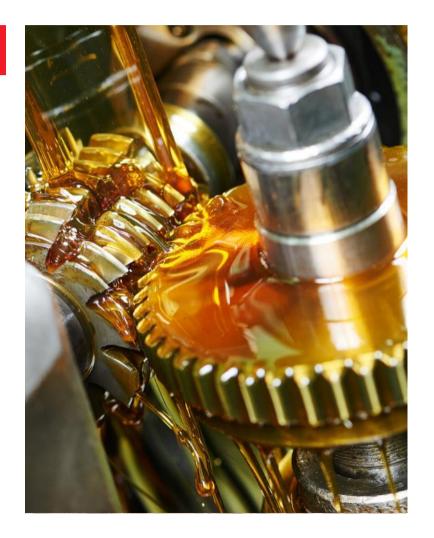




Specialty Additives: earnings growth despite weak demand from the construction industry

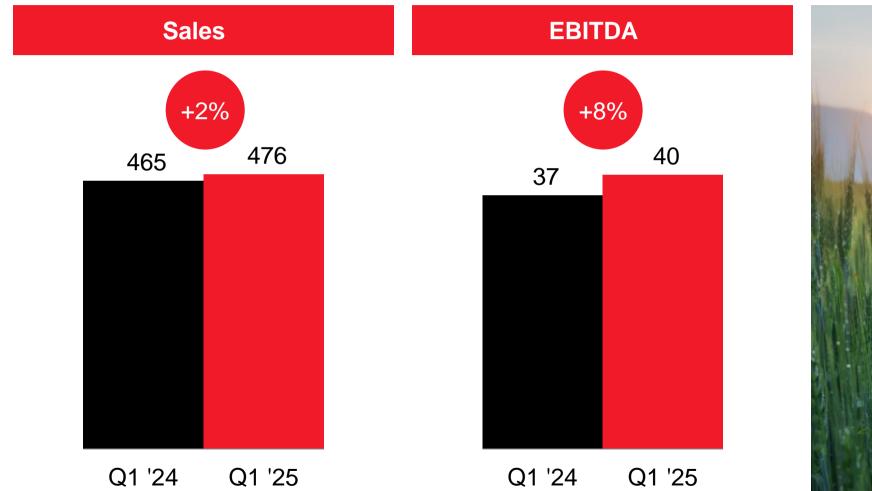






Advanced Intermediates: better capacity utilization drives earnings







Sales and EBITDA in million euros All EBITDA figures are pre exceptionals.

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Portfolio transformation towards specialty chemicals completed



Sale of Urethane Systems to UBE

- Last remaining polymer business sold
- Completion on April 1, 2025

Strengthening the balance sheet

Proceeds earmarked for further debt reduction



U.S. tariffs cause massive uncertainty...



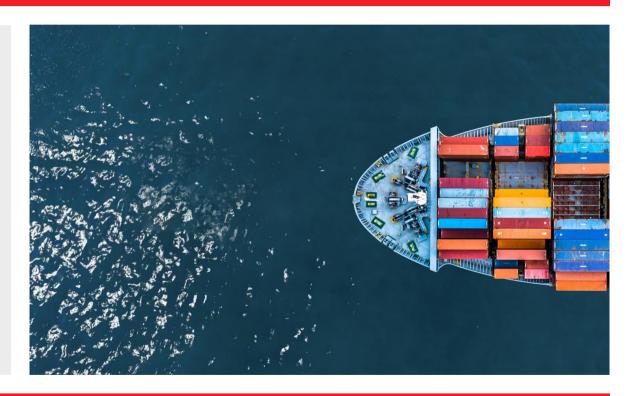
Direct impact on LANXESS rather neutral

U.S. market

- Strong U.S. asset base pays off
- Numerous LANXESS imports exempted from customs duties
- Other LANXESS products with a relative price advantage over Chinese competitors

EU market

 Risk of increasing competition from China due to over-supply



Indirect effects on the global economy can become significant

...nevertheless we confirm our guidance



Market development

- Macro-economic uncertainty increased due to tariff discussions
- Effects from stimulus program in Germany should support 2026 onward

LANXESS

- EBITDA guidance for full year confirmed: EUR 600-650 million
- Q2 sequentially better, but below previous year quarter (no contribution from Urethane Systems, trading uncertainty)



LANXESS Energizing Chemistry