



LANXESS 2011 Analyst Roundtable

Frequently discussed topics and strategy update

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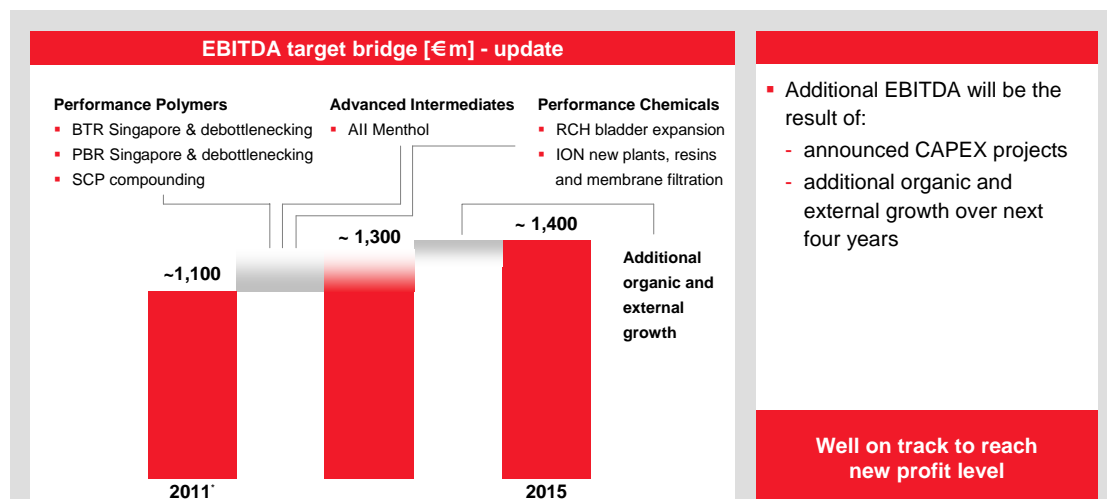
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Chart 1

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LANXESS strives for an EBITDA of ~€1.4 billion in 2015



References to EBITDA are pre exceptional; projects are exemplary
* expected

Chart 2

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Successful pricing strategy for more than six years

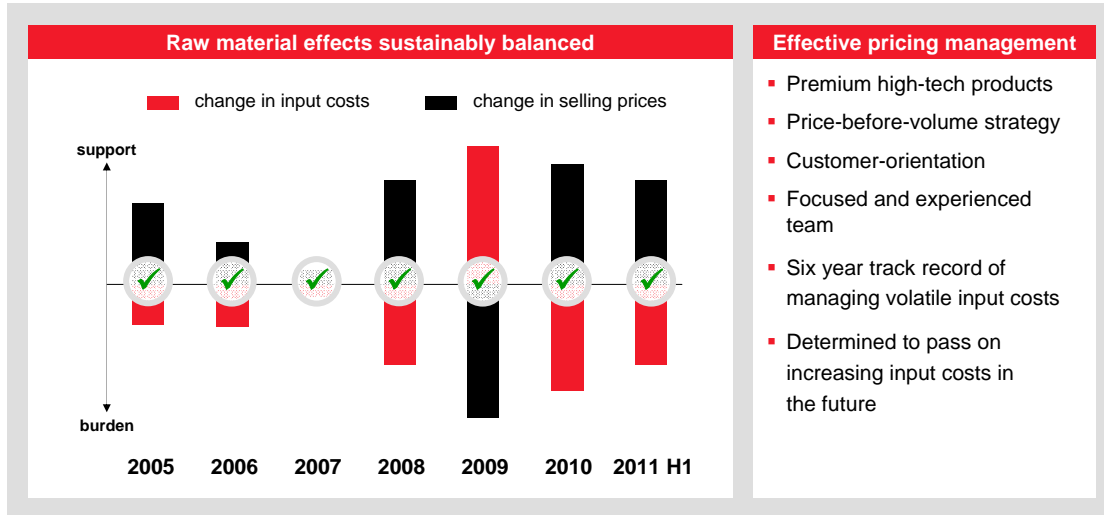


Chart 3

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LANXESS is well positioned with its global and diversified sourcing strategy

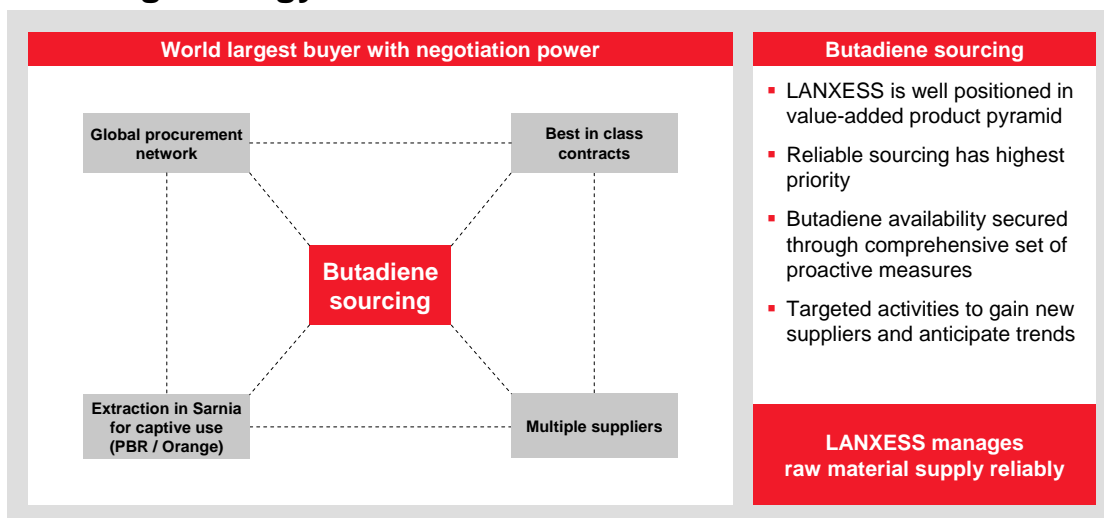


Chart 4

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Financial hedging approach improves planning reliability and reduces volatility

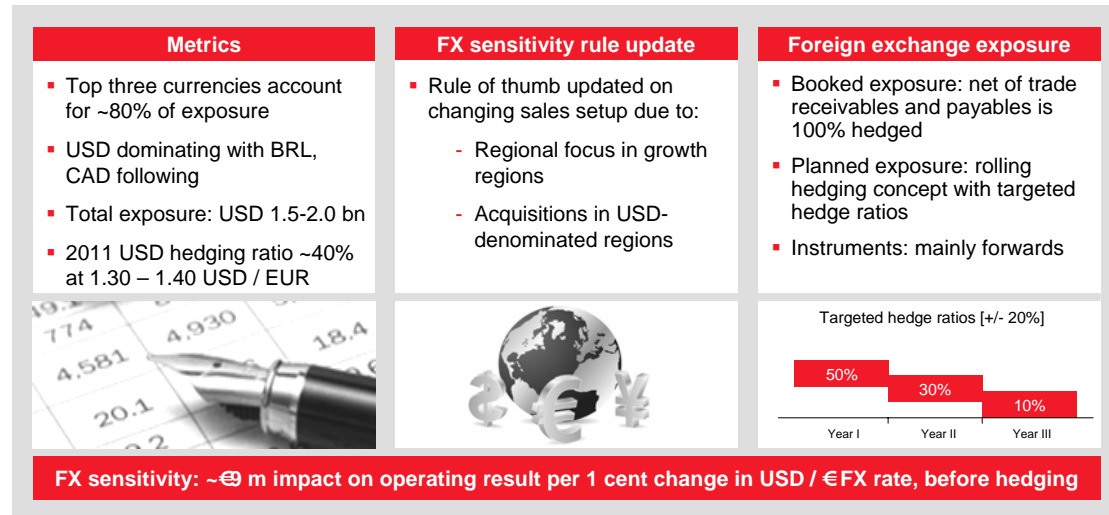


Chart 5

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Synergies of ~5% of acquired sales of DSM's EPDM business from cost and production efficiencies

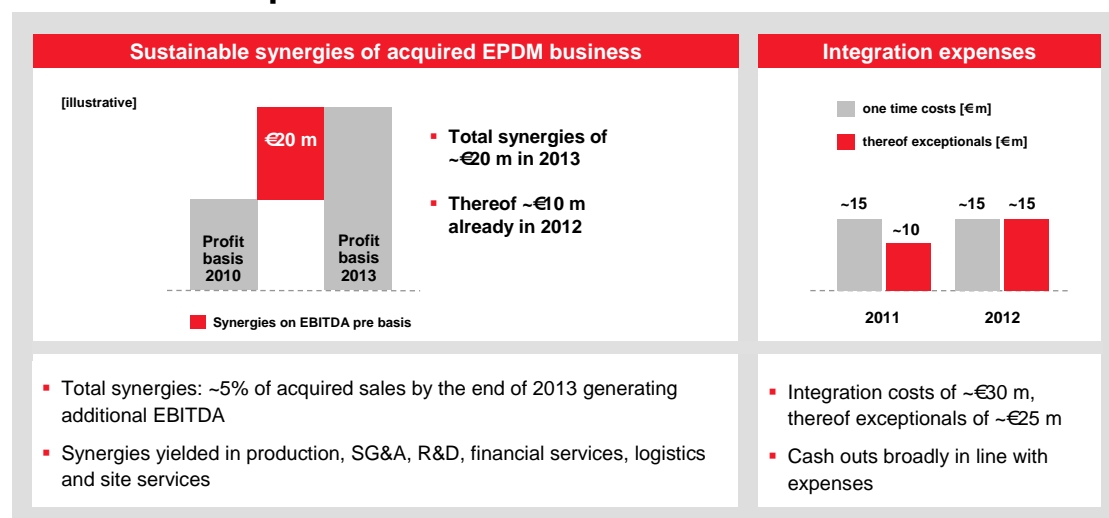
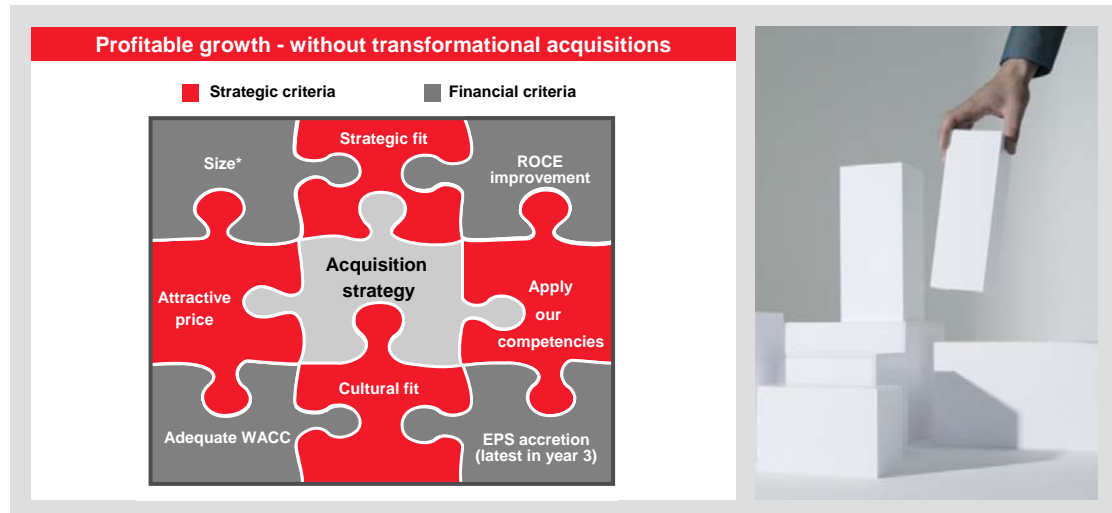


Chart 6

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LANXESS' acquisition strategy: clear set of strategic and financial criteria



* Sales up to €1bn - equal to existing business unit size

Chart 7

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Energizing Chemistry